Appendix : Japan Post Co. Data Supplement

August 9, 2019

## 1. Japan Post Co. (Consolidated)

| (Billions | of ven | ) |
|-----------|--------|---|
|-----------|--------|---|

|  | For the fiscal year ended |                   | Year-on-year | For the three For the three months ended months ended Year-on- |                  |        |
|--|---------------------------|-------------------|--------------|--|------------------|--------|
|  | March 31,<br>2018         | March 31,<br>2019 | change       | June 30,<br>2018   | June 30,<br>2019 | change |
| Operating income   | 3881.9                    | 3960.6            | + 78.7       | 948.4  | 944.3            | (4.1)  |
| Postal service business income                               | 2002.4                    | 2095.5            | + 93.1       | 492.9  | 496.9            | + 3.9  |
| Commissions for banking business consignment                 | 598.1                     | 600.6             | + 2.5        | 153.8  | 97.7             | (56.1) |
| Commissions for life insurance business consignment          | 372.2                     | 358.1             | (14.1)       | 88.2   | 74.2             | (14.0) |
| Funds to maintain post office network                        | -                         | _                 | _            | _  | 73.8             | + 73.8 |
| International logistics business income                      | 704.3                     | 700.6             | (3.6)        | 169.0  | 160.0            | (8.9)  |
| Other operating income                                       | 204.8                     | 205.6             | + 0.8        | 44.3   | 41.4             | (2.8)  |
| Operating expenses   | 3795.3                    | 3778.6            | (16.7)       | 923.3  | 904.0            | (19.2) |
| Personnel expenses   | 2404.8                    | 2387.7            | (17.1)       | 595.0  | 587.4            | (7.6)  |
| Other expenses   | 1390.5                    | 1390.9            | + 0.3        | 328.3  | 316.6            | (11.6) |
| Net operating income   | 86.5                      | 182.0             | + 95.4       | 25.1   | 40.2             | + 15.1 |
| Non-operating income   | 5.4                       | 6.0               | + 0.5        | 1.6  | 1.2              | (0.3)  |
| Non-operating expenses                                       | 6.5                       | 8.2               | + 1.6        | 1.6  | 3.8              | + 2.2  |
| Net ordinary income  | 85.4                      | 179.8             | + 94.4       | 25.1   | 37.6             | + 12.5 |
| Extraordinary gains  | 32.9                      | 29.8              | (3.1)        | 1.6  | 2.1              | + 0.4  |
| Extraordinary losses   | 42.8                      | 43.3              | + 0.5        | 1.9  | 1.6              | (0.2)  |
| Income before income taxes                                   | 75.6                      | 166.3             | + 90.6       | 24.8   | 38.1             | + 13.2 |
| Total income taxes   | 16.0                      | 39.1              | + 23.1       | 1.8  | 2.5              | + 0.6  |
| Net income   | 59.6                      | 127.1             | + 67.5       | 23.0   | 35.5             | + 12.5 |
| Net income attributable to non-controlling interests         | 1.1                       | 0.5               | (0.5)        | 0.0  | 0.1              | + 0.1  |
| Net income attributable to Japan Post Co.                    | 58.4                      | 126.6             | + 68.1       | 22.9   | 35.4             | + 12.4 |
| Notes: Sums of figures may not match totals due to rounding. |                           |                   |              |  |                  |        |

Notes: Sums of figures may not match totals due to rounding.

## 2. Postal and Domestic Logistics Business

(Billions of yen)

|   |   |   |                        |   |   | (Billions or yeng      |
|---|---|---|------------------------|---|---|------------------------|
|   | For the fiscal<br>year ended<br>March 31,<br>2018 | For the fiscal<br>year ended<br>March 31,<br>2019 | Year-on-year<br>change | For the three<br>months ended<br>June 30,<br>2018 | For the three<br>months ended<br>June 30,<br>2019 | Year-on-year<br>change |
| Operating income  | 2,022.5   | 2,114.9   | + 92.4                 | 497.7   | 501.5   | + 3.7                  |
| Operating expenses                                      | 1,980.6   | 1,993.5   | + 12.9                 | 482.9   | 480.0   | (2.9)                  |
| Personnel expenses                                      | 1,259.7   | 1,261.8   | + 2.1                  | 311.1   | 310.5   | (0.5)                  |
| Salaries and allowances, etc.                           | 1,050.4   | 1,049.0   | (1.3)                  | 258.4   | 257.7   | (0.6)                  |
| Retirement benefit expenses                             | 46.7  | 46.1  | (0.6)                  | 11.5  | 11.4  | (0.1)                  |
| Legal welfare expenses                                  | 162.4   | 166.7   | + 4.2                  | 41.1  | 41.3  | + 0.2                  |
| Other expenses  | 720.9   | 731.6   | + 10.7                 | 171.8   | 169.4   | (2.3)                  |
| Postal service business consignment expenses            | 179.8   | 194.5   | + 14.6                 | 44.7  | 47.3  | + 2.5                  |
| Depreciation and amortization                           | 90.0  | 87.9  | (2.0)                  | 22.0  | 22.0  | Δ 0                    |
| Taxes and dues  | 26.0  | 26.8  | + 0.7                  | 6.3   | 6.5   | + 0.1                  |
| Collection, transport and delivery outsourcing expenses | 226.4   | 227.3   | + 0.9                  | 55.5  | 51.2  | (4.3)                  |
| Miscellaneous expenses                                  | 198.4   | 194.9   | (3.5)                  | 43.1  | 42.3  | (0.7)                  |
| Net operating income                                    | 41.9  | 121.3   | + 79.4                 | 14.8  | 21.5  | + 6.6                  |

Notes:(1) Sums of figures may not match totals due to rounding.

(2) Due to reclassification of some components of personnel expenses, figures for the breakdown of personnel expenses for the fiscal year ended March 31, 2018 have been reclassified (the total amount remains unchanged).



3. Post Office Business (Billions of yen)

|  | For the fiscal<br>year ended<br>March 31,<br>2018 | For the fiscal<br>year ended<br>March 31,<br>2019 | Year-on-year<br>change | For the three<br>months ended<br>June 30,<br>2018 | For the three<br>months ended<br>June 30,<br>2019 | Year-on-year<br>change |
|--|---|---|------------------------|---|---|------------------------|
| Operating income                             | 1,358.7   | 1,362.5   | + 3.7                  | 332   | 335   | + 3.2                  |
| Postal service commissions                   | 179.8   | 194.5   | + 14.6                 | 44.7  | 47.3  | + 2.5                  |
| Banking commissions                          | 598.1   | 600.6   | + 2.5                  | 153.8   | 97.7  | (56.1)                 |
| Insurance commissions                        | 372.2   | 358.1   | (14.1)                 | 88.2  | 74.2  | (14.0)                 |
| Funds to maintain post office network        | -   | -   | _                      | -   | 73.8  | + 73.8                 |
| Other operating income                       | 208.5   | 209.2   | + 0.7                  | 44.7  | 41.7  | (2.9)                  |
| Merchandising business                       | 134.0   | 128.4   | (5.5)                  | 26.4  | 23.3  | (3.1)                  |
| Real estate business                         | 28.5  | 31.5  | + 3.0                  | 7.5   | 7.8   | + 0.3                  |
| Third-party financial productagency services | 20.5  | 22.9  | + 2.4                  | 5.2   | 5.0   | (0.2)                  |
| Miscellaneous income                         | 25.4  | 26.2  | + 0.7                  | 5.4   | 5.4   | + 0.0                  |
| Operating expenses                           | 1,319.0   | 1,302.9   | (16.0)                 | 320.7   | 313.0   | (7.6)                  |
| Personnel expenses                           | 923.4   | 911.4   | (11.9)                 | 230.3   | 224.2   | (6.0)                  |
| Salaries and allowances, etc.                | 751.9   | 741.8   | (10.1)                 | 187.9   | 182.7   | (5.2)                  |
| Retirement benefit expenses                  | 53.1  | 51.6  | (1.5)                  | 12.8  | 12.5  | (0.3)                  |
| Legal welfare expenses                       | 118.2   | 117.9   | (0.2)                  | 29.4  | 29.0  | (0.4)                  |
| Other expenses                               | 395.6   | 391.4   | (4.1)                  | 90.4  | 88.8  | (1.6)                  |
| Depreciation and amortization                | 45.0  | 44.1  | (0.9)                  | 11.0  | 11.1  | + 0.0                  |
| Taxes and dues                               | 20.5  | 20.6  | + 0.1                  | 4.9   | 5.0   | + 0.1                  |
| Miscellaneous expenses                       | 329.9   | 326.6   | (3.2)                  | 74.5  | 72.6  | (1.8)                  |
| Net operating income                         | 39.7  | 59.6  | + 19.8                 | 10.8  | 21.8  | + 10.9                 |

Notes:(1) Sums of figures may not match totals due to rounding.

| 4. International Logistics Business |   |   |                        |   | (Millions of A                                    | Australian dollars)    |
|-------------------------------------|---|---|------------------------|---|---|------------------------|
|                                     | For the fiscal<br>year ended<br>March 31,<br>2017 | For the fiscal<br>year ended<br>March 31,<br>2018 | Year-on-year<br>change | For the three<br>months ended<br>June 30,<br>2017 | For the three<br>months ended<br>June 30,<br>2018 | Year-on-year<br>change |
| Operating income                    | 8,210   | 8,658   | + 447                  | 2046  | 2080  | + 34                   |
| Global Express                      | 3,011   | 3,100   | + 88                   | 757   | 753   | (4)                    |
| Global Forwarding                   | 1,390   | 1,416   | + 25                   | 324   | 290   | (33)                   |
| Global Logistics                    | 3,039   | 3,269   | + 229                  | 752   | 816   | + 64                   |
| Corporate                           | 768   | 872   | + 103                  | 212   | 220   | + 7                    |
| Net Operating income (loss) (EBIT)  | 119   | 127   | + 7                    | 8   | (24)  | (33)                   |
| Global Express                      | (10)  | (18)  | (8)                    | (10)  | (22)  | (11)                   |
| Global Forwarding                   | (2)   | (8)   | (5)                    | (7)   | (4)   | + 3                    |
| Global Logistics                    | 191   | 148   | (42)                   | 31  | 15  | (15)                   |
| Corporate                           | (58)  | 5   | + 63                   | (5)   | (14)  | (9)                    |

Notes:(1) Sums of figures may not match totals due to rounding

<sup>(2)</sup> Due to inter-segment reclassification of some businesses from the fiscal year ended March 31, 2019, figures for the fiscal year ended March 31, 2018 have been reclassified (the total amount remains unchanged).



<sup>(2)</sup> Due to reclassification of some components of personnel expenses, figures for the breakdown of personnel expenses for the fiscal year ended March 31, 2018 and the three months ended June 30, 2018 have been reclassified (the total amount remains unchanged).

(thousands of items) 5. Volumes of Items Handled

|                                 | For the fiscal<br>year ended<br>March 31,<br>2018 | For the fiscal<br>year ended<br>March 31,<br>2019 | Year-on-year<br>change | For the three<br>months ended<br>June 30,<br>2018 | For the three<br>months ended<br>June 30,<br>2019 | Year-on-year<br>change |
|---------------------------------|---|---|------------------------|---|---|------------------------|
| Total                           | 21,735,420  | 21,373,205  | (362,215)              | 4,948,711   | 4,883,358   | (65,354)               |
| Mail                            | 17,222,112  | 16,780,568  | (441,544)              | 3,832,384   | 3,799,460   | (32,924)               |
| Domestic mail                   | 17,174,899  | 16,739,042  | (435,857)              | 3,822,781   | 3,789,484   | (33,297)               |
| Standard mail                   | 16,684,269  | 16,241,253  | (443,016)              | 3,705,085   | 3,672,381   | (32,704)               |
| First-class                     | 8,098,339   | 8,037,906   | (60,433)               | 2,159,581   | 2,139,889   | (19,692)               |
| Second-class                    | 6,217,934   | 6,049,307   | (168,627)              | 1,487,008   | 1,454,203   | (32,806)               |
| Third-class                     | 203,713   | 197,178   | (6,535)                | 49,729  | 47,943  | (1,786)                |
| Fourth-class                    | 16,689  | 16,104  | (585)                  | 4,210   | 4,052   | (158)                  |
| New Year's postcards            | 2,097,787   | 1,911,293   | (186,494)              | -   | -   | _                      |
| Election mail                   | 49,807  | 29,465  | (20,342)               | 4,556   | 26,294  | + 21,738               |
| Special mail                    | 490,630   | 497,789   | + 7,159                | 117,696   | 117,103   | (593)                  |
| International mail (dispatched) | 47,213  | 41,526  | (5,687)                | 9,603   | 9,975   | + 373                  |
| Letters                         | 28,996  | 23,781  | (5,215)                | 4,869   | 5,751   | + 882                  |
| Packages                        | 4,069   | 3,521   | (548)                  | 1,066   | 784   | (282)                  |
| EMS                             | 14,148  | 14,223  | + 75                   | 3,667   | 3,440   | (227)                  |
| Domestic parcel                 | 4,513,308   | 4,592,637   | + 79,329               | 1,116,327   | 1,083,898   | (32,429)               |
| Yu-Pack                         | 875,883   | 942,214   | + 66,331               | 232,650   | 226,569   | (6,080)                |
| Yu-Packet                       | 261,470   | 357,167   | + 95,698               | 83,792  | 101,229   | + 17,437               |
| Yu- <b>M</b> ail                | 3,637,425   | 3,650,423   | + 12,998               | 883,678   | 857,329   | (26,349)               |

## (Reference) Domestic parcel unit price

(yen)

| · · · · · · · · · · · · · · · · · · · |     |   | () - /                 |  |
|---------------------------------------|-----|---|------------------------|--|
|                                       |     | For the three<br>months ended<br>June 30,<br>2019 | Year-on-year<br>change | (Reference)For<br>the fiscal year<br>ended March 31,<br>2019 |
| Yu-Pack                               | 413 | 445   | + 32                   | 442  |
| Original Yu-Pack                      | 567 | 665   | + 97                   | 623  |
| Yu-Packet                             | 143 | 178   | + 34                   | 151  |
| Yu-Mail                               | 63  | 65  | + 2                    | 61   |

Notes: Sums of individual items may not match totals due to rounding.



Notes: (1) Sums of individual items may not match totals due to rounding.
(2) Election mail consists of standard size postcards as provided for in Article 142 of the Public Offices Election Act.

For the fiscal year ended March 31, 2019

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|--|----------------------|-------------------|--------------------|----------------------------|------------------|--------------------|----------------------------|--|
|  |                      | Operating income  | Operating expenses | Net Operating income(loss) | Operating income | Operating expenses | Net Operating income(loss) |  |
| Total  |                      | 1,363.7           | 1,339.5            | 24.2                       | 1,378.3          | 1,332.8            | 45.5                       |  |
| (  | Year-on-year change) | + 21.3            | + 10.0             | + 11.4                     | + 14.6           | (6.7)              | + 21.3                     |  |
| Domestic mail  |                      | 1,264.1           | 1,253.2            | 10.9                       | 1,282.1          | 1,250.7            | 31.4                       |  |
|  | Year-on-year change) | + 19.2            | + 6.9              | + 12.4                     | + 18.0           | (2.5)              | + 20.5                     |  |
| First-class (Letters)  |                      | 664.8             | 658.1              | 6.7                        | 674.0            | 665.5              | 8.6                        |  |
| (  | Year-on-year change) | (17.8)            | (11.8)             | (5.9)                      | + 9.2            | + 7.3              | + 1.9                      |  |
| Second-class (Postcards)                                     |                      | 403.1             | 411.9              | (8.8)                      | 409.7            | 401.2              | 8.6                        |  |
|  | Year-on-year change) | + 35.2            | + 14.1             | + 21.0                     | + 6.6            | (10.7)             | + 17.3                     |  |
| Third-class (Magazines, newspapers)                          |                      | 9.0               | 15.1               | (6.1)                      | 8.8              | 14.6               | (5.8)                      |  |
| (  | Year-on-year change) | (0.4)             | (0.8)              | + 0.5                      | (0.2)            | (0.4)              | + 0.3                      |  |
| Fourth-class (Educational materials, etc.)                   |                      | 0.7               | 1.7                | (1.0)                      | 0.7              | 1.6                | (1.0)                      |  |
|  | Year-on-year change) | + 0.0             | (0.2)              | + 0.2                      | 0                | △ 0                | + 0.1                      |  |
| Special mails provided for in Article 44, Paragraph 1 of the | he Postal Act        | 105.6             | 100.1              | 5.4                        | 105.0            | 98.5               | 6.5                        |  |
| (  | Year-on-year change) | (0.7)             | + 0.9              | (1.7)                      | (0.6)            | (1.6)              | + 1.0                      |  |
| Special mails provided for in Article 44, Paragraph 2 of the | he Postal Act        | 81.0              | 66.3               | 14.6                       | 83.9             | 69.3               | 14.6                       |  |
|  | Year-on-year change) | + 3.0             | + 4.7              | (1.7)                      | + 2.9            | + 3.0              | (0.1)                      |  |
| International mail   |                      | 99.6              | 86.3               | 13.3                       | 96.2             | 82.1               | 14.0                       |  |
| (  | Year-on-year change) | + 2.1             | + 3.1              | (1.0)                      | (3.4)            | (4.2)              | + 0.8                      |  |
| Letters  |                      | 22.3              | 24.2               | (1.8)                      | 25.7             | 25.0               | 0.7                        |  |
|  | Year-on-year change) | + 0.8             | + 2.6              | (1.8)                      | + 3.4            | + 0.9              | + 2.5                      |  |
| Packages   |                      | 23.4              | 18.9               | 4.5                        | 19.2             | 15.8               | 3.4                        |  |
|  | Year-on-year change) | + 0.5             | + 1.2              | (0.7)                      | (4.2)            | (3.1)              | (1.1)                      |  |
| EMS  |                      | 53.9              | 43.2               | 10.7                       | 51.2             | 41.3               | 9.9                        |  |
| (  | Year-on-year change) | + 0.8             | (0.7)              | + 1.5                      | (2.6)            | (1.9)              | (0.7)                      |  |

For the fiscal year ended March 31, 2018

(Billions of yen)

|                  |                    | rch 31, 2018                   | 1 of the fiedding   | cai chaca mai  | ch 31, 2019   |
|------------------|--------------------|--------------------------------|---|--|---|
| Operating income | Operating expenses | Net Operating income           | Operating income  | Operating expenses   | Net Operating income  |
| 559.6            | 544.2              | 15.3                           | 635.4   | 553.6  | 81.7  |
| nge) + 70.7      | + 58.1             | + 12.6                         | + 7.6   | + 0.9  | + 6.6   |
|                  | income<br>559.6    | income expenses<br>559.6 544.2 | income         expenses         income           559.6         544.2         15.3 | income         expenses         income         income           559.6         544.2         15.3         635.4 | income         expenses         income         income         expenses           559.6         544.2         15.3         635.4         553.6 |

Note 1: Above figures demonstrate the status of income and expenses primarily by mail item category pursuant to the provisions of Article 67, Paragraph 7 of the Postal Act.

Note 2: Figures are rounded to the nearest whole unit.

Note 3: Special mails provided for in Article 44, Paragraph 1 of the Postal Act consist of postal items that are handled with special treatment: registered mail (Kakitome), certificate of acceptance time, delivery certificate, content certificate and special delivery.

Note 4: Special mails provided for in Article 44, Paragraph 2 of the Postal Act consist of postal items that are handled with special treatment other than those stated above, such as express mail (Sokutatsu).

Note 5: The stated amount reflects the revision of operating income (-1.2 billion yen) and operating expenses (-0.02 billion yen) related to international mail (letters) after the settlement of FY2018. Similarly, FY 2017, the operating income (+0.02 billion yen) and operating expenses (-2 million yen) have also been revised.