Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Financial Results

for the 2nd Quarter of the Fiscal Year Ending March 31, 2027

(From April 1, 2026 to September 30, 2026)

November 13, 2026

JAPAN POST HOLDINGS Co., Ltd.
(Tokyo Stock Exchange, Prime Market: 6178)

1.

Consolidated Results

Summary of Consolidated Financial Results

- Ordinary income was ¥5,903.5 billion, an increase of ¥221.1 billion year-on-year.
- Net ordinary income was ¥652.1 billion, an increase of ¥130.5 billion year-on-year.
- Net income attributable to Japan Post Holdings was ¥232.2 billion, an increase of ¥89.6 billion year-on-year.

Results of Operations and Full-year Results Forecast

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change	Forecast for the Fiscal Year Ending March 31, 2027 (Note 2)	Percentage achievement
Ordinary income	5,682.4	**5,903.5**	+ 221.1 + 3.9%	**11,360.0**	52.0%
Net ordinary income	521.6	**652.1**	+ 130.5 + 25.0%	**1,170.0**	55.7%
Net income attributable to Japan Post Holdings (Note 1)	142.5	**232.2**	+ 89.6 + 62.9%	**380.0**	61.1%

Notes: 1. From the next page onward, “net income” and “net income (loss)” represent the amounts of “net income attributable to Japan Post Holdings” and “net income (loss) attributable to Japan Post Holdings,” respectively.
2. The forecast for the fiscal year ending March 31, 2027 is as announced in May 2026.

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Summary of Financial Results (the Principal Subsidiaries)

- Net loss was ¥29.9 billion for Japan Post Co., while net income was ¥381.5 billion for Japan Post Bank and ¥87.0 billion for Japan Post Insurance.
- Revenue increased but income decreased for Japan Post Co. Revenue and income increased for Japan Post Bank. Revenue and income decreased for Japan Post Insurance.

Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	Japan Post Co. (Consolidated)	Japan Post Bank (Consolidated)	Japan Post Insurance (Consolidated)
Ordinary income	1,846.7	1,716.6	2,661.6
Year-on-year	+ 65.1	+ 318.4	(218.1)
(for the six months ended September 30, 2025)			
Change	+ 3.7%	+ 22.7%	(7.6)%
Net ordinary income (loss)	(38.8)	551.0	112.2
Year-on-year	(30.2)	196.9	(71.6)
(for the six months ended September 30, 2025)			
Change	-	+ 55.6%	(39.0)%
Net income (loss)	(29.9)	381.5	87.0
Year-on-year	(20.7)	+ 141.1	(6.8)
(for the six months ended September 30, 2025)			
Change	-	+ 58.7%	(7.3)%

Forecast for the Fiscal Year Ending March 31, 2027 (Announced in May 2026)

(Billions of yen)

	Japan Post Co. (Consolidated)	Japan Post Bank (Consolidated)	Japan Post Insurance (Consolidated)
Net ordinary income (loss)	(83.0)	955.0	250.0
2Q percentage achievement	-	57.7%	44.9%
Net income (loss)	(79.0)	660.0	141.0
2Q percentage achievement	-	57.8%	61.7%

Note: The amounts of net income (loss) attributable to Japan Post Co., net income attributable to Japan Post Bank and net income attributable to Japan Post Insurance have been used for Japan Post Co. (consolidated), Japan Post Bank (consolidated) and Japan Post Insurance (consolidated), respectively.

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Segment Information

(Billions of yen)

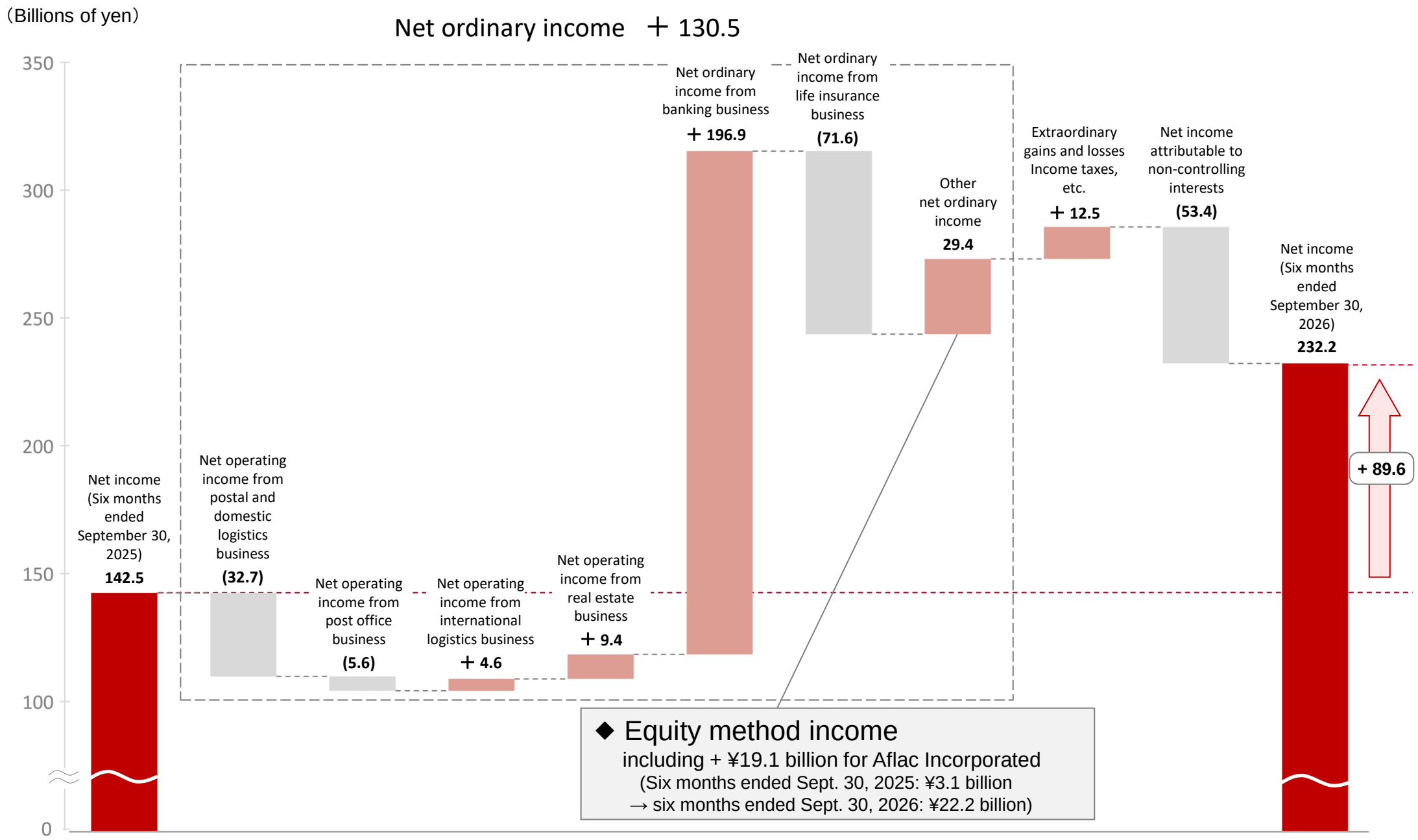
		For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Postal and Domestic Logistics Business	**Operating income**	1,115.8	**1,090.3**	(25.4)
	Net operating loss	(25.5)	**(58.3)**	(32.7)
Post Office Business	**Operating income**	506.1	**502.8**	(3.3)
	Net operating income	8.2	**2.6**	(5.6)
International Logistics Business	**Operating income**	231.9	**324.1**	+ 92.1
	Net operating income (EBIT)	4.2	**8.9**	+ 4.6
Real Estate Business	**Operating income**	41.9	**66.2**	+ 24.2
	Net operating income	11.3	**20.8**	+ 9.4
Banking Business (Japan Post Bank)	**Ordinary income**	1,398.1	**1,716.6**	+ 318.4
	Net ordinary income	354.0	**551.0**	+ 196.9
Life Insurance Business (Japan Post Insurance)	**Ordinary income**	2,879.7	**2,661.6**	(218.1)
	Net ordinary income	183.8	**112.2**	(71.6)

Note: EBIT is presented as net operating income for the international logistics business segment. Consolidated ordinary income for Japan Post Bank and Japan Post Insurance are presented as net operating income for the banking business segment and life insurance business segment. Net operating income (loss) is presented for the other segments.

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Analysis of Year-on-Year Change in Net Income (Consolidated)

JAPAN POST GROUP



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Financial Results Forecast for the Fiscal Year Ending March 31, 2027

JAPAN POST GROUP

- We have revised the financial results forecasts for Banking Business and Life Insurance Business as shown in the table below. However, given the limited impact of these revisions on the consolidated financial results of the Japan Post Group, as well as the fluid trends in the Postal and Logistics Business, which accounts for a large portion of earnings in the second half, we have not revised the Group's consolidated financial results forecast.

[Reference: Main reasons for the revisions to the financial results forecasts for Banking Business and Life Insurance Business]

Banking Business: Upward revisions to net ordinary income and net income, mainly from higher-than-expected interest income on Bank of Japan deposits due to an earlier-than-anticipated policy interest rate hike.

Life Insurance Business: Although investment income is expected to increase, due to an improvement in the investment environment, we have revised the net ordinary income forecast downward because an increase in investment expenses, among other things, is expected, mainly due to losses on sales of securities. On the other hand, we have revised the net income forecast upward due to higher investment income, as the impact of profit or loss, such as losses on sales of securities listed above, will be neutralized by the reversal of the reserve for price fluctuations, in addition to the factors affecting the change in net ordinary income.

(Billions of yen)

			Previous forecast	Revised forecast	Change	% Change
Japan Post Group		Net ordinary income	1,170.0	1,170.0	—	—
		Net income	380.0	380.0	—	—
Segment	Postal and Domestic Logistics Business	Net operating loss	(104.0)	(104.0)	—	—
	Post Office Business	Net operating loss	(6.0)	(6.0)	—	—
	International Logistics Business	Net operating income (EBIT)	13.0	13.0	—	—
	Real Estate Business	Net operating income	24.0	24.0	—	—
	Banking Business (Japan Post Bank)	Net ordinary income	955.0	1,010.0	+ 55.0	+ 5.8%
		Net income	660.0	700.0	+ 40.0	+ 6.1%
	Life Insurance Business (Japan Post Insurance)	Net ordinary income	250.0	200.0	(50.0)	(20.0)%
		Net income	141.0	172.0	+ 31.0	+ 22.0%

Reference: Japan Post Co. financial results forecast for the fiscal year ending March 31, 2027: Net operating loss: ¥79.0 billion; net ordinary loss: ¥83.0 billion; net loss: ¥79.0 billion. (Unchanged from the forecast announced in May, 2026.)

Notes: 1. The amounts of net income attributable to Japan Post Holdings, net loss attributable to Japan Post Co., net income attributable to Japan Post Bank and net income attributable to Japan Post Insurance have been used for net income (loss) of Japan Post Holdings (consolidated), Japan Post Co. (consolidated), Japan Post Bank (consolidated) and Japan Post Insurance (consolidated), respectively.
2. Net income attributable to Japan Post Holdings has been calculated based on the ratio of shareholders' equity held by Japan Post Holdings in Japan Post Bank (49.9%) and Japan Post Insurance (49.8%), etc.

- The dividend forecast remains unchanged, and the interim dividend is ¥30 per share.

Dividend per share	Interim dividend	Year-end dividend
¥60	¥30	¥30

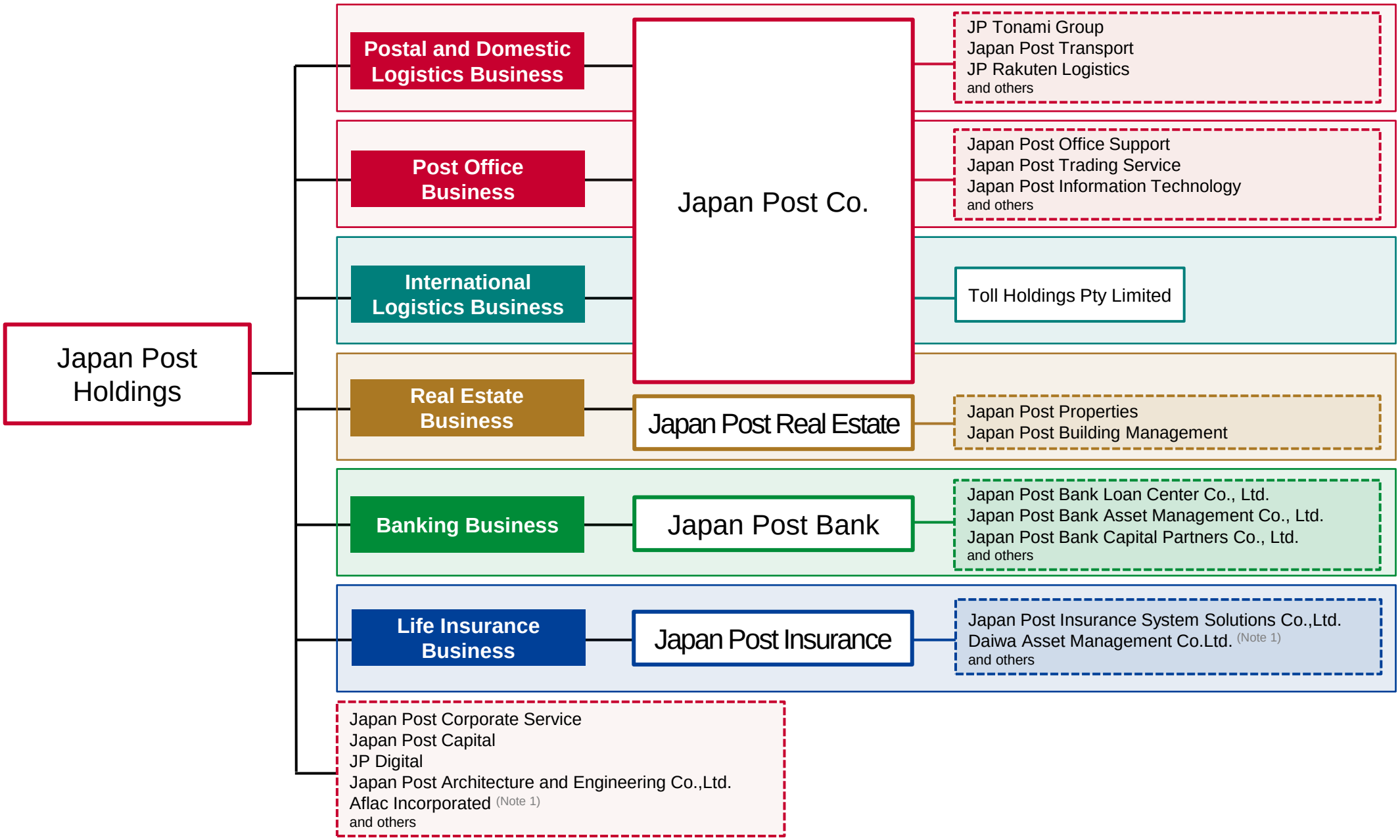
*In accordance with Article 11 of the Act on Japan Post Holdings Co., Ltd., payment of dividends from retained earnings or other appropriation of retained earnings (excluding disposition of loss) of Japan Post Holdings shall not be effective without the approval of the Minister for Internal Affairs and Communications.

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2.

Segment Status

Organization Chart of Japan Post Group



Notes: 1. Affiliates accounted for by the equity method.
2. The companies shown within the dashed line are principal subsidiaries and affiliates accounted for by the equity method.

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Postal and Domestic Logistics Business
Japan Post Co. (Consolidated): Financial Highlights

- The volume of items handled decreased by 5.1% year on year due to a decrease in mail and Yu-Mail, despite an increase in Yu-Pack and Yu-Packet.
- Operating income decreased by ¥25.4 billion, with a decrease in income from mail, despite an increase in income from parcels.
- Net operating loss of ¥58.3 billion was recorded (a year-on-year increase of ¥32.7 billion in net operating loss) due to an increase in operating expenses such as collection, transport and delivery outsourcing expenses, in addition to the decline in operating income.

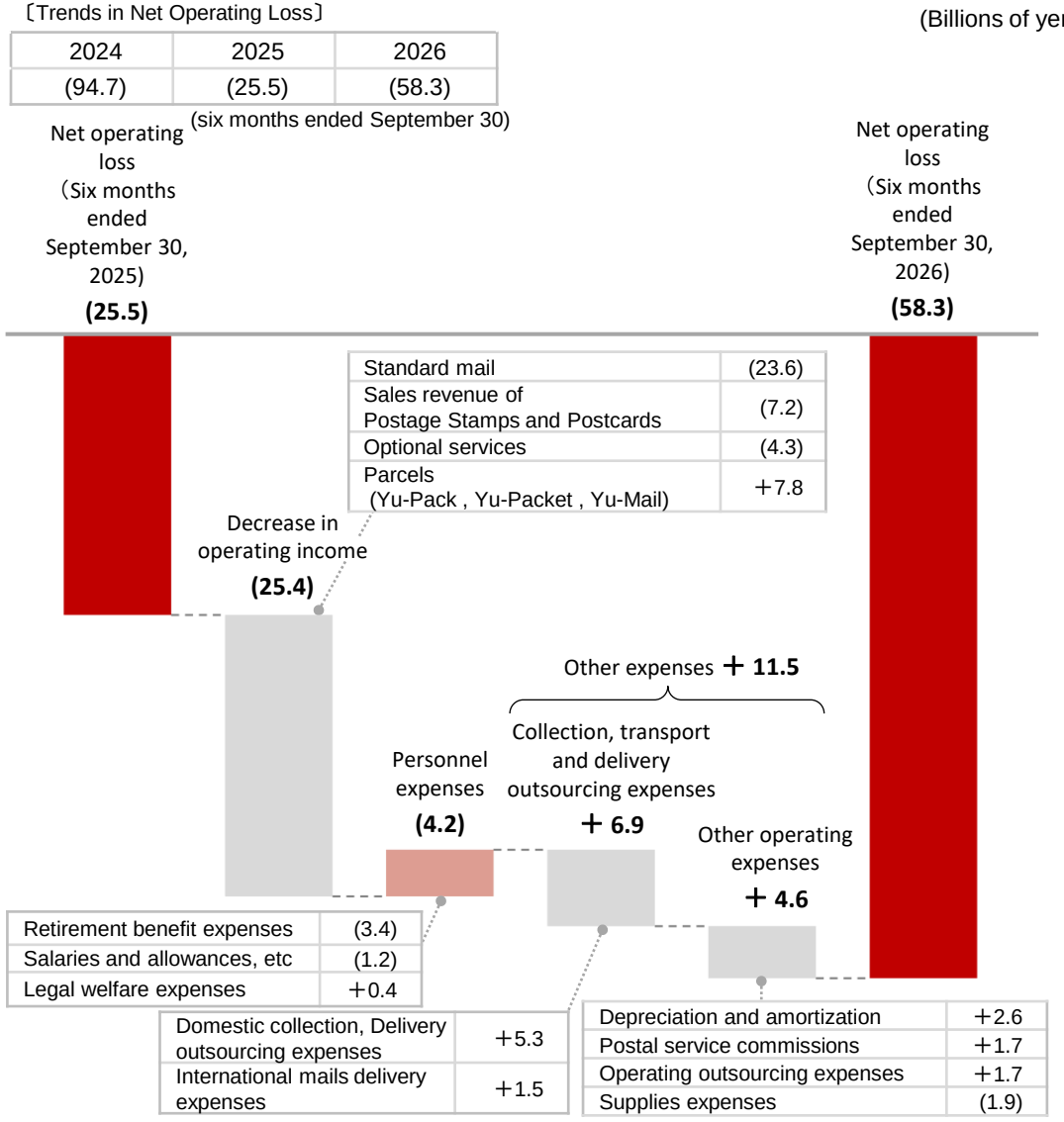
Analysis of Year-on-Year Change in Net Operating Loss

〔Trends in Net Operating Loss〕

(Billions of yen)

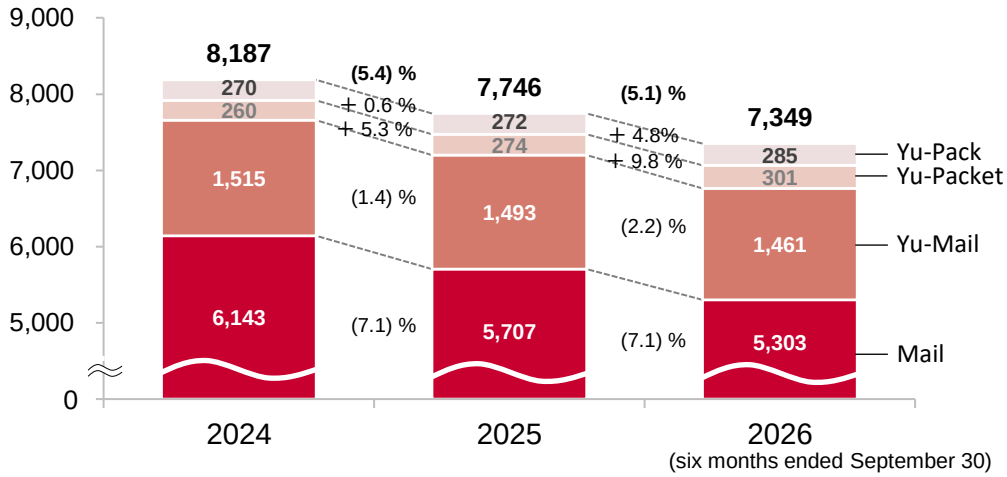
2024	2025	2026
(94.7)	(25.5)	(58.3)

(six months ended September 30)



Trends in Volume of Items Handled

(Volume of items handled in millions)



Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Operating income	1,115.8	**1,090.3**	(25.4)
Operating expenses	1,141.4	**1,148.6**	+ 7.2
Personnel expenses	673.1	**668.8**	(4.2)
Other expenses	468.2	**479.7**	+ 11.5
Net operating Loss	(25.5)	**(58.3)**	(32.7)

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Post Office Business
Japan Post Co. (Consolidated): Financial Highlights

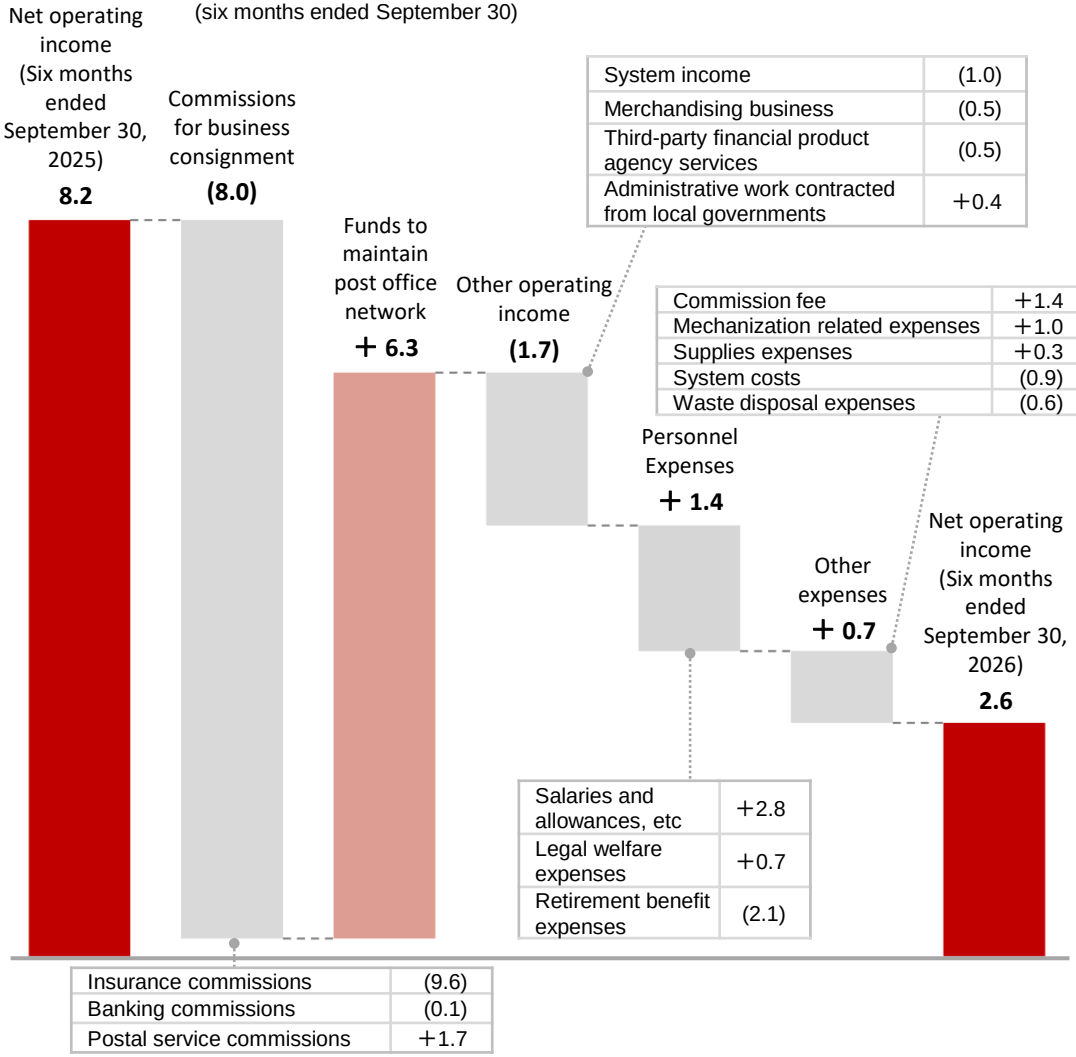
- Operating income decreased by ¥3.3 billion with the decline in insurance commissions and banking commissions, despite an increase in funds to maintain post office network.
- Net operating income decreased by ¥5.6 billion, partly due to an increase in personnel expenses, in addition to the decline in revenue.

Analysis of Year-on-Year Change in Net Operating Income

〔Trends in Net Operating Income〕 (Billions of yen)

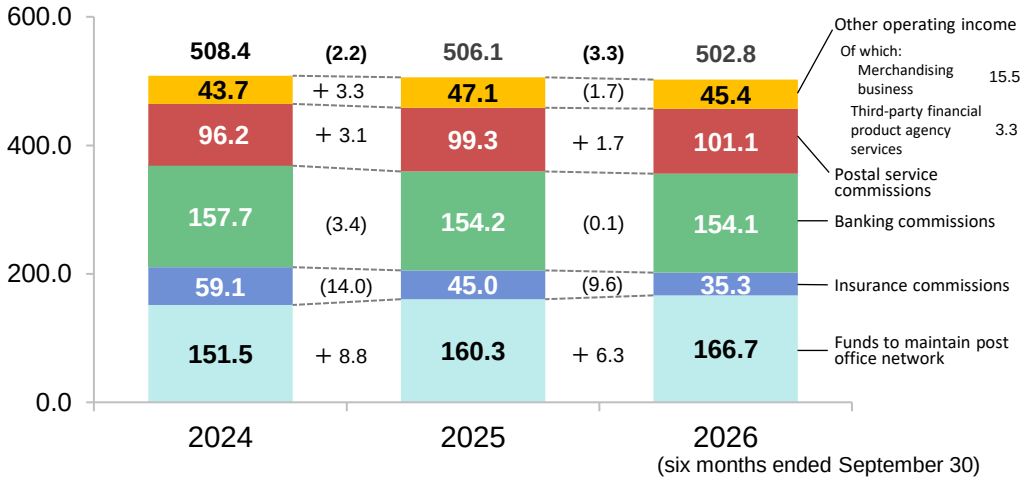
2024	2025	2026
21.7	8.2	2.6

(six months ended September 30)



Trends in the Earnings Structure

(Billions of yen)



Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Operating income	506.1	**502.8**	(3.3)
Operating expenses	497.9	**500.1**	+ 2.2
Personnel expenses	352.2	**353.6**	+ 1.4
Other expenses	145.7	**146.4**	+ 0.7
Net operating income	8.2	**2.6**	(5.6)

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International Logistics Business
Japan Post Co. (Consolidated): Financial Highlights

- Operating income (revenue) increased by ¥92.1 billion, mainly due to an increase in the volume handled by the Global Logistics business and the Global Forwarding business.
- Operating expenses increased by ¥87.5 billion, mainly due to a rise in expenses linked to the increase in income.
- Net operating income (EBIT) increased by ¥4.6 billion.

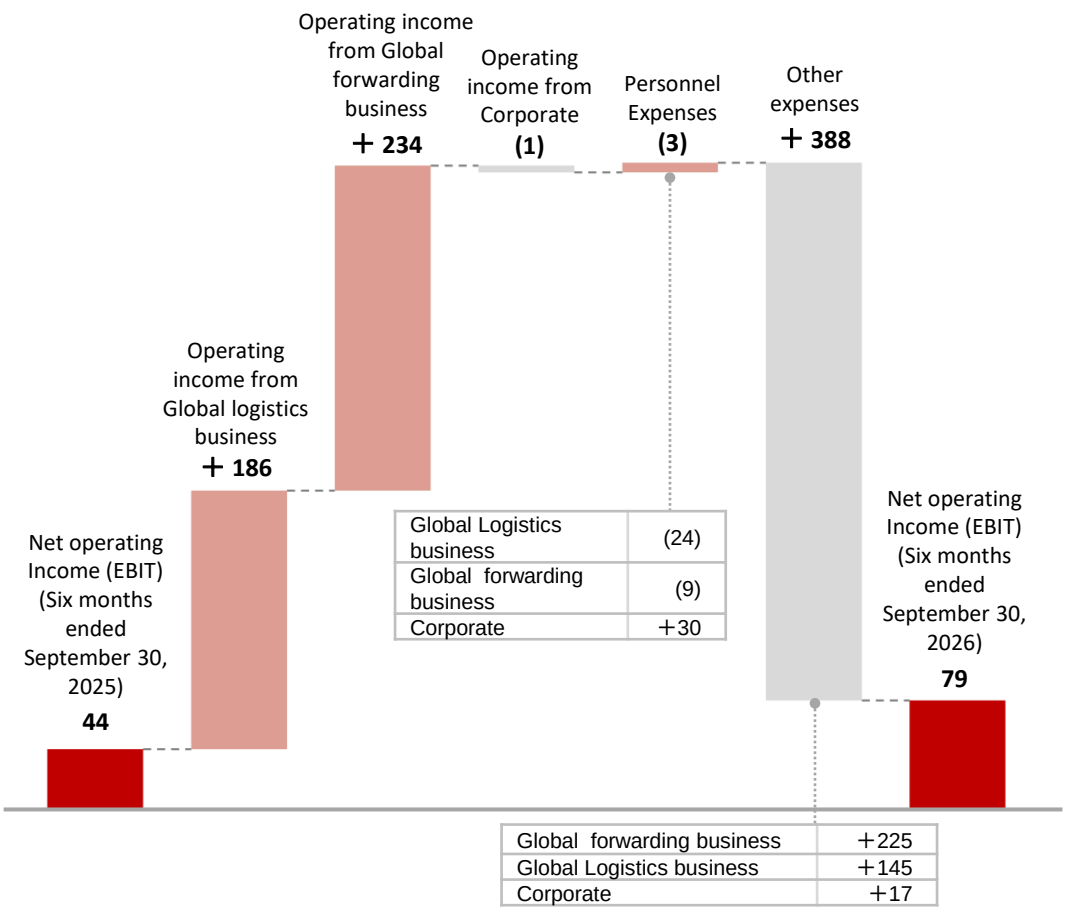
Analysis of Year-on-Year Change in Net Operating Income (EBIT)

(Millions of Australian dollars)

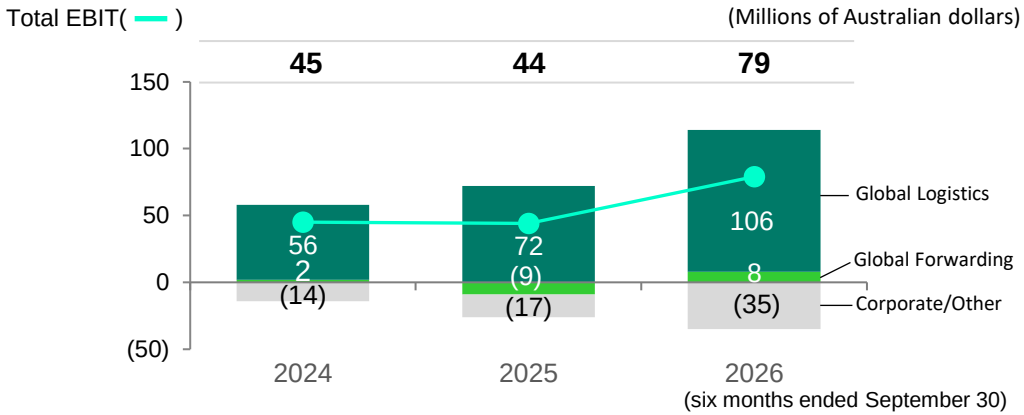
〔Trends in Net Operating Income (EBIT)〕

2024	2025	2026
45	44	79

(six months ended September 30)



Trends in Net Operating Income (EBIT)



Results of Operations for the Six Months Ended September 30, 2026

(Millions of Australian dollars)
[Billions of yen]

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Operating income (revenue)	2,453 [231.9]	**2,873** **[324.1]**	+ 419 [+ 92.1]
Operating expenses	2,408 [227.6]	**2,794** **[315.1]**	+ 385 [+ 87.5]
Personnel expenses	663 [62.7]	**659** **[74.4]**	(3) [+ 11.7]
Other expenses	1,745 [164.9]	**2,134** **[240.7]**	+ 38.8 [+ 75.7]
Net operating income (EBIT)	44 [4.2]	**79** **[8.9]**	+ 34 [+ 4.6]

Note: Figures in square brackets are presented in billions of yen. (Average exchange rate for the six months ended September 30, 2026: ¥112.81 to A$1.00 and for the six months ended September 30, 2025: ¥94.52 to A$1.00).

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Real Estate Business: Financial Highlights

- Operating income increased by ¥24.2 billion due to an increase in income from property sales.
- Net operating income increased by ¥9.4 billion.

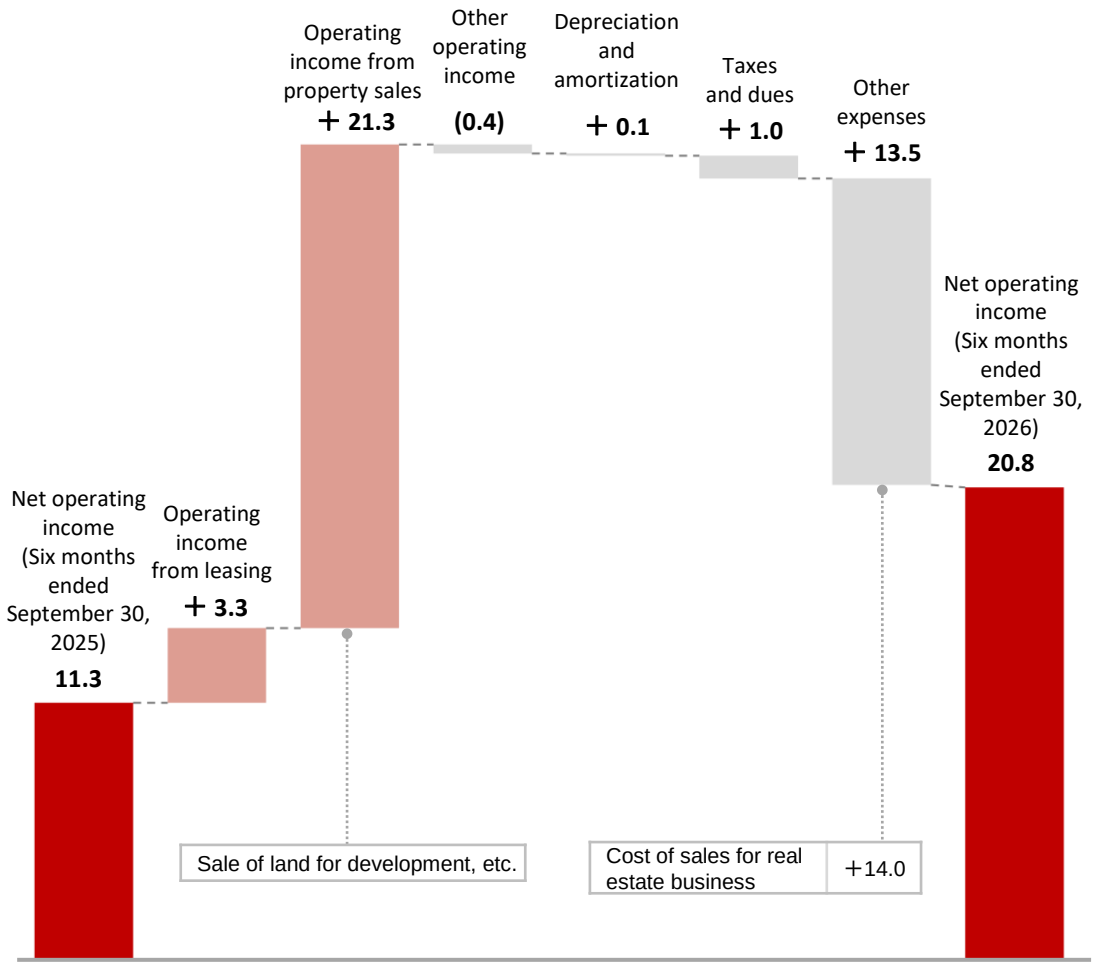
Analysis of Year-on-Year Change in Net Operating Income

〔Trends in Net Operating Income〕

(Billions of yen)

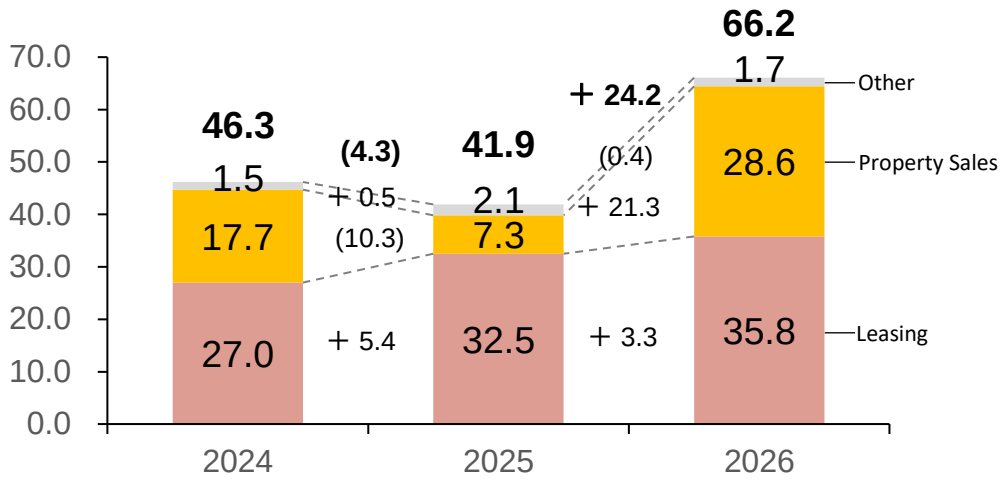
2024	2025	2026
10.1	11.3	20.8

(six months ended September 30)



Trends in Operating Income

(Billions of yen)



(six months ended September 30)

Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Operating income	41.9	**66.2**	+ 24.2
Leasing	32.5	**35.8**	+ 3.3
Property Sales	7.3	**28.6**	+ 21.3
Operating expenses	30.5	**45.4**	+ 14.8
Net operating income *	11.3	**20.8**	+ 9.4

*Net ordinary income for the six months ended September 30, 2026 was ¥19.2 billion, up ¥9.6 billion year on year.

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[Reference]
Japan Post Co. (Consolidated): Financial Highlights

Analysis of Year-on-Year Change in Net Loss

〔Trends in Net Operating Loss〕

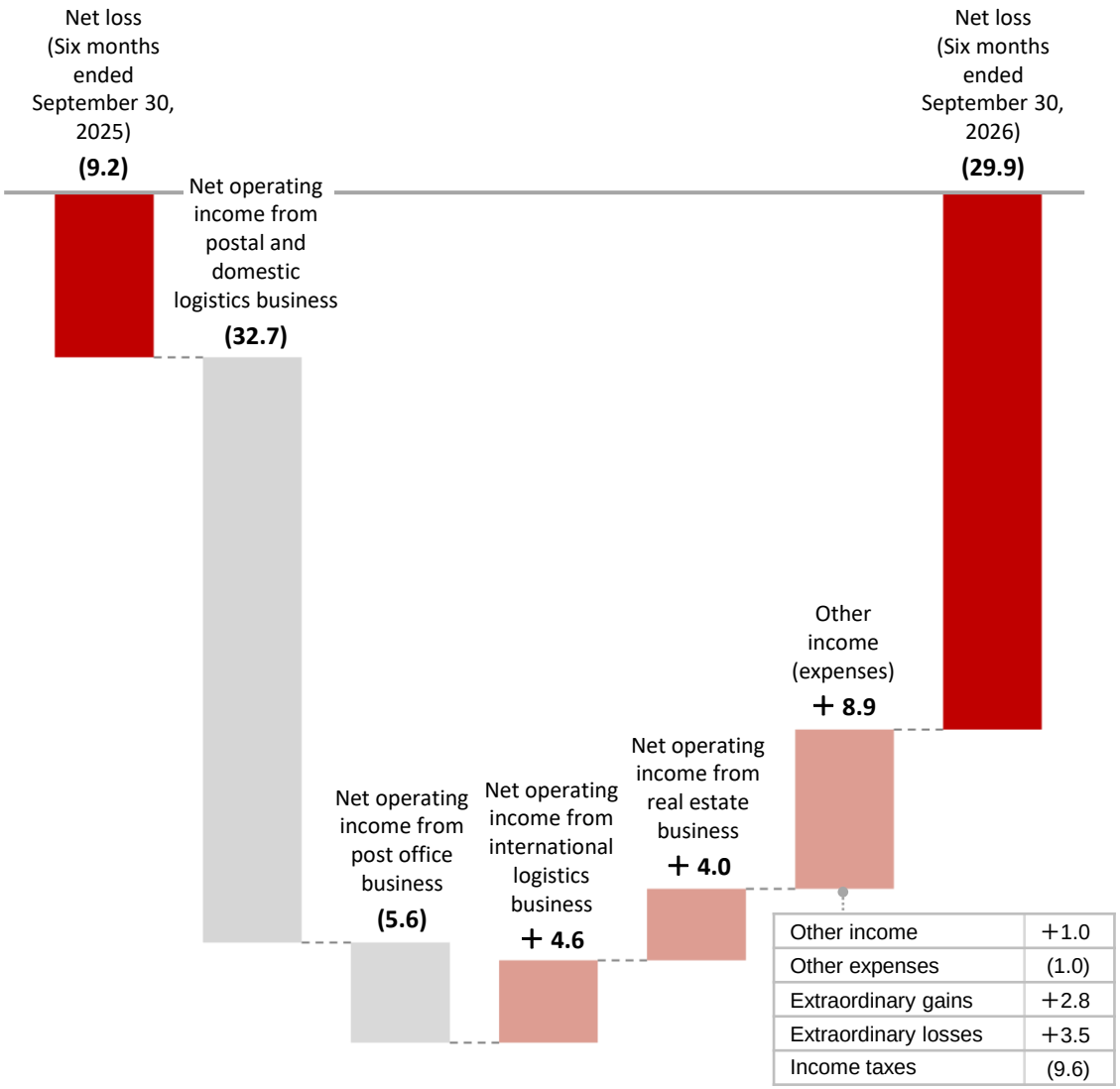
2024	2025	2026
(62.6)	(4.2)	(36.5)

(six months ended September 30)

〔Trends in Net Loss〕

2024	2025	2026
(68.3)	(9.2)	(29.9)

(six months ended September 30)



Other income	+1.0
Other expenses	(1.0)
Extraordinary gains	+2.8
Extraordinary losses	+3.5
Income taxes	(9.6)

Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Operating income	1,775.4	**1,839.4**	+ 64.0
Operating expenses	1,779.6	**1,876.0**	+ 96.3
Personnel expenses	1,088.4	**1,097.3**	+ 8.9
Other expenses	691.1	**778.6**	+ 87.4
Net operating loss	(4.2)	**(36.5)**	(32.3)
Net ordinary loss	(8.5)	**(38.8)**	(30.2)
Extraordinary gains (losses)	7.0	**6.3**	(0.7)
Loss before income taxes	(1.5)	**(32.4)**	(30.9)
Net loss	(9.2)	**(29.9)**	(20.7)

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Banking Business (Japan Post Bank): Financial Highlights

- Net income increased by ¥141.1 billion to ¥381.5 billion.

Consolidated Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year Change
Consolidated gross operating profit	618.9	**920.4**	+ 301.4
Net interest income	567.0	**864.8**	+ 297.7
Net fees and commissions	84.0	**87.5**	+ 3.5
Net other operating income	(32.1)	**(32.0)**	+ 0.1
Gains (losses) on foreign exchanges	(32.4)	**(32.1)**	+ 0.3
Gains (losses) on Japanese government bonds, etc.	0.0	**(0.0)**	(0.1)
General and administrative expenses (excludes non-recurring losses)	475.7	**488.9**	+ 13.1
Provision for general reserve for possible loan losses	0.1	**(0.0)**	(0.1)
Consolidated net operating profit	143.0	**431.5**	+ 288.4
Non-recurring gains (losses)	211.0	**119.5**	(91.5)
Net ordinary income	354.0	**551.0**	+ 196.9
Net income	240.3	**381.5**	+ 141.1

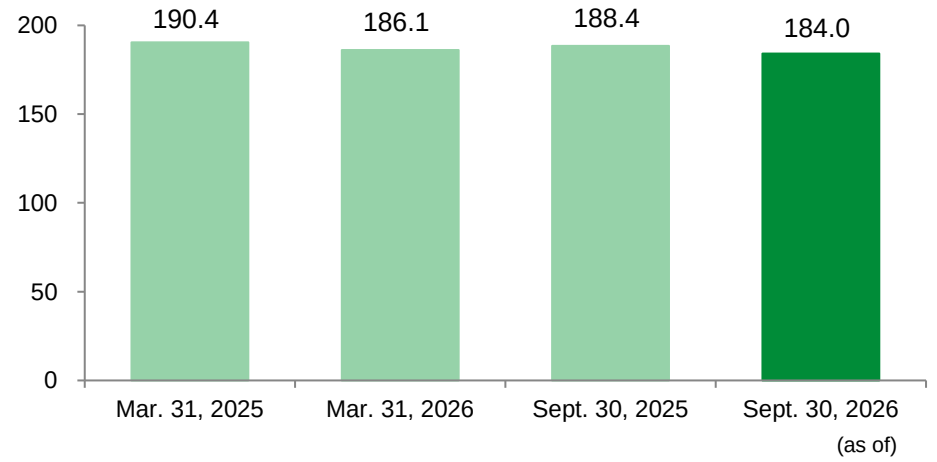
Net Interest Income (Non-consolidated)

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Net interest income	563.5	**863.5**	+ 299.9
Interest income	1,024.4	**1,422.3**	+ 397.8
Interest expenses	460.9	**558.8**	+ 97.8

Deposit Balance (Non-consolidated)

(Trillions of yen)



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Life Insurance Business (Japan Post Insurance): Financial Highlights

- Net income decreased by ¥6.8 billion to ¥87.0 billion.

Consolidated Results of Operations for the Six Months Ended September 30, 2026

(Billions of yen)

	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year Change
Ordinary income	2,879.7	**2,661.6**	(218.1)
Ordinary expenses	2,695.9	**2,549.4**	(146.4)
Ordinary profit	183.8	**112.2**	(71.6)
Extraordinary gains (losses)	26.1	**80.6**	+ 54.4
Reversal of reserve for price fluctuations (Note)	26.3	**80.2**	+ 53.8
Provision for reserve for policyholder dividends	78.4	**71.4**	(7.0)
Net income	93.8	**87.0**	(6.8)
Annualized premiums from new policies (individual insurance)	56.6	**66.4**	+ 9.7

	As of March 31, 2026	As of Sept. 30, 2026	Change
Annualized premiums from policies in force (individual insurance)	2,683.3	**2,630.4**	(52.8)

Note: Positive figures indicate net reversals and negative figures (in parentheses) indicate net provisions.

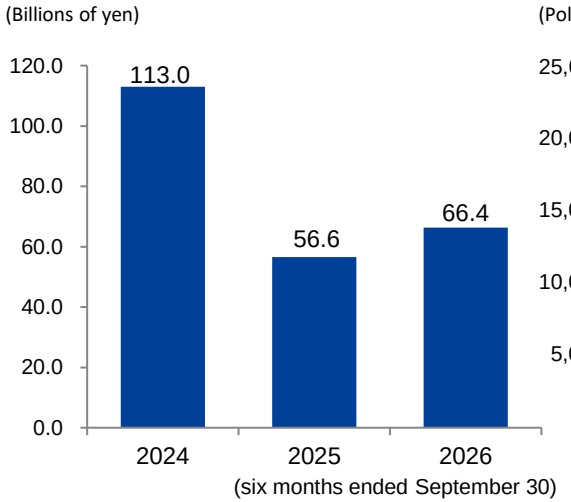
(Reference) Ordinary Profit (Non-consolidated)

(Billions of yen)

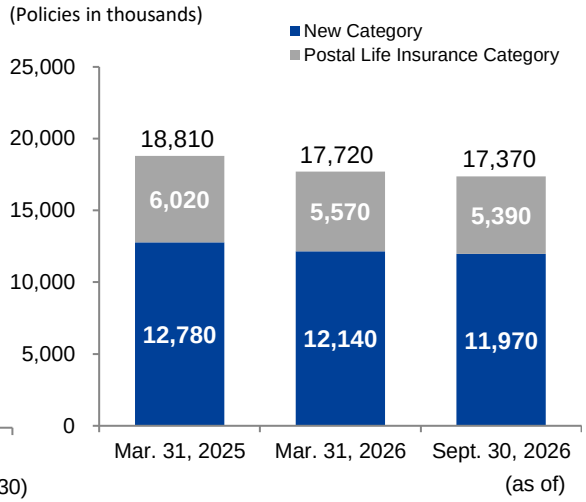
	For the six months ended Sept. 30, 2025	For the six months ended Sept. 30, 2026	Year-on-year change
Core profit	226.6	**214.9**	(11.7)
Net capital gains (losses)	(31.4)	**(83.9)**	(52.5)
Non-recurring gains (losses)	(9.3)	**(17.0)**	(7.6)
Ordinary profit	185.9	**113.9**	(71.9)

Status of Insurance Policies (Individual Insurance)

【Annualized Premiums from New Policies (Individual Insurance)】



【Number of Policies in Force (Individual Insurance)】



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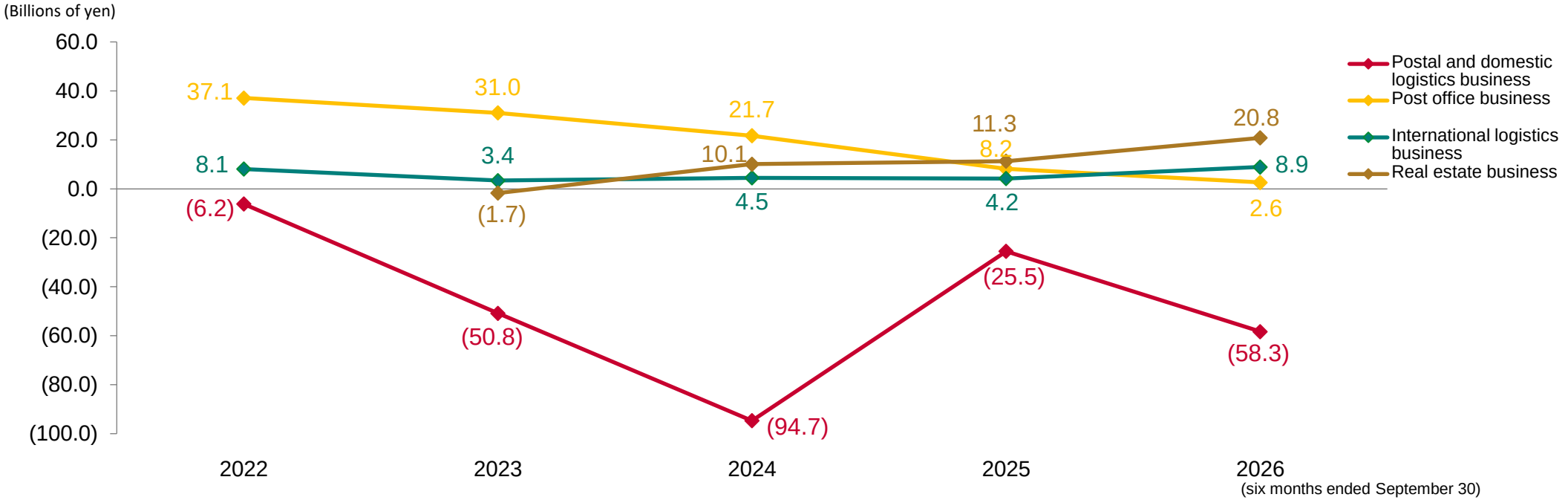
[Reference] Supplementary Information by Segment (1)

➢ Percentage achievement of full-year results forecast (by segment)

(Billions of yen)

Announced in May 2026	Postal and domestic logistics business segment	Post office business segment	International logistics business segment	Real estate business segment
Net operating income (loss) Forecast	(104.0)	(6.0)	13.0	24.0
2Q percentage achievement	-	-	68.7%	86.8%

➢ Trends in net operating income (loss) (by segment)

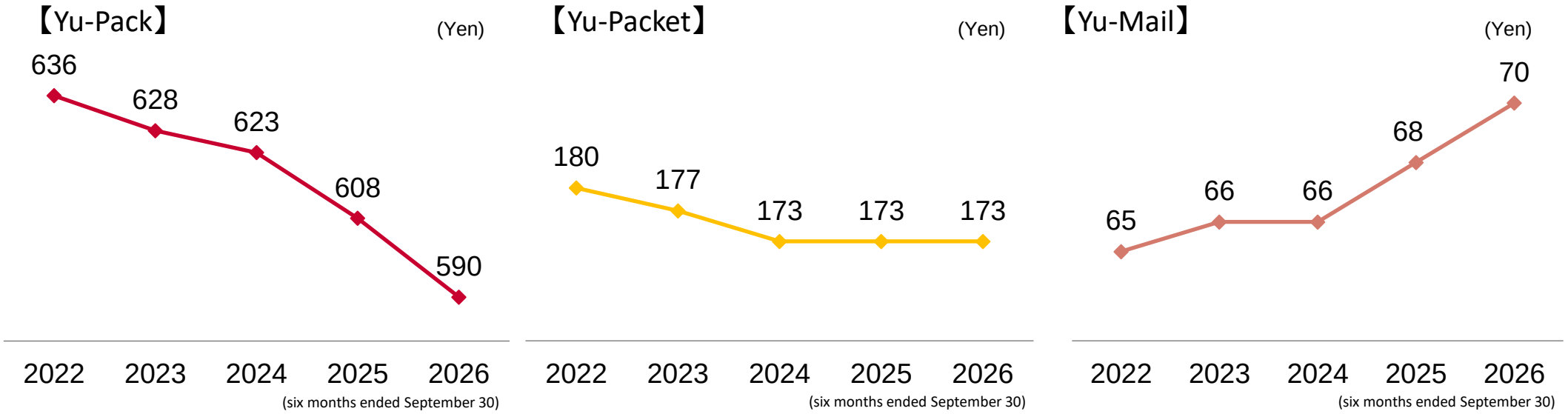


Note: EBIT is shown for the international logistics business segment. See p.3 for the banking business segment and the life insurance business segment.

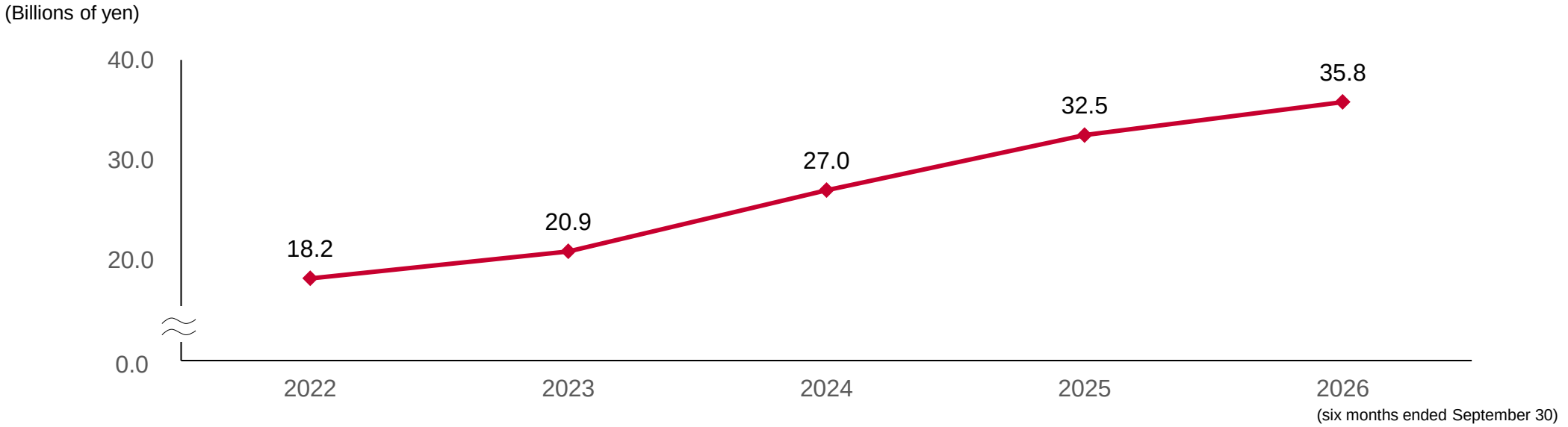
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[Reference] Supplementary Information by Segment (2)

➢ [Postal and Domestic Logistics Business Segment] Average Unit Prices of Yu-Pack, etc.



➢ [Real Estate Business Segment] Trend in Operating Income from Leasing



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3.

Appendix

[Appendix] Condensed Consolidated Balance Sheets

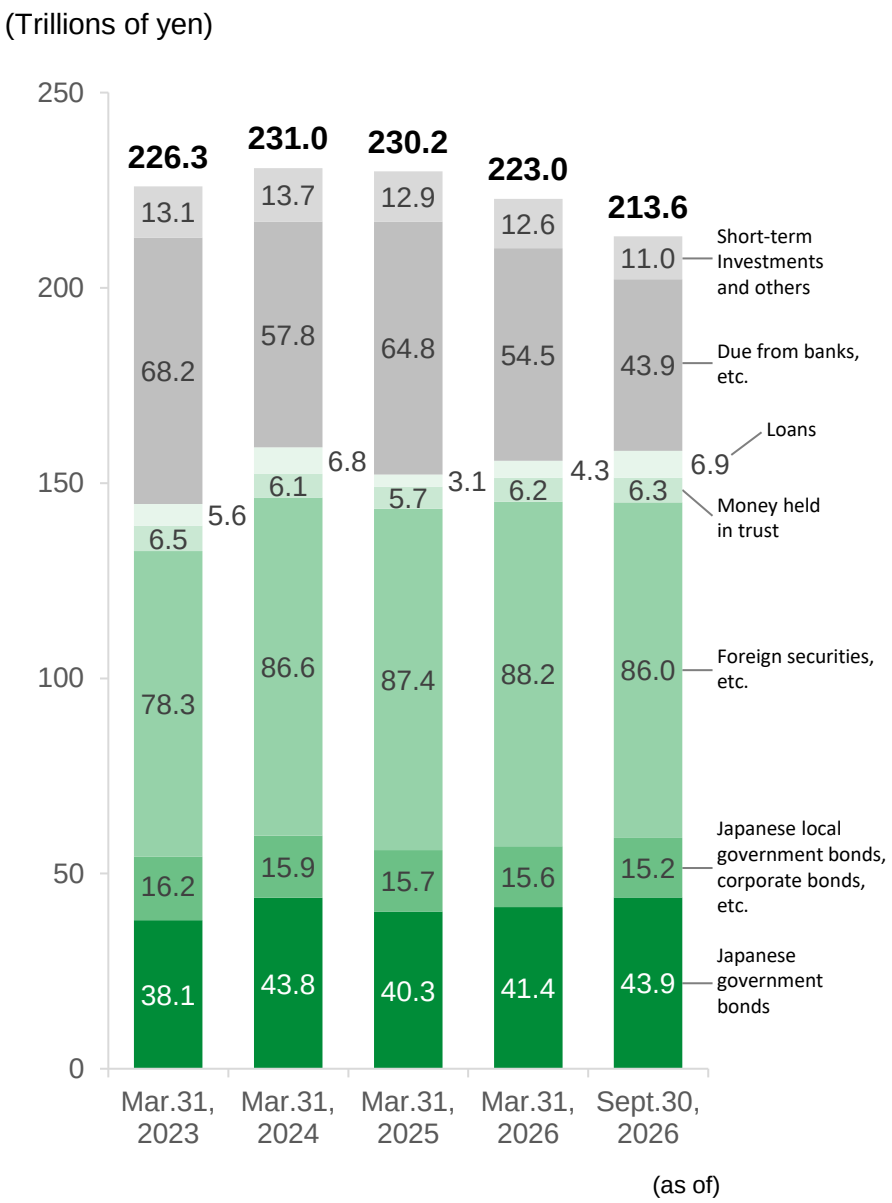
(Billions of yen)

	As of Mar. 31, 2026	As of Sept. 30, 2026	Change
Cash and due from banks	57,012.1	46,500.8	(10,511.3)
Call loans	1,790.0	1,655.0	(135.0)
Receivables under resale agreements	8,742.6	7,633.4	(1,109.2)
Money held in trust	14,262.6	14,955.4	+ 692.8
Securities	191,440.4	190,763.2	(677.1)
Loans	6,434.1	8,836.4	+ 2,402.3
Tangible fixed assets	3,362.0	3,463.0	+ 100.9
Intangible assets	326.4	311.7	(14.6)
Deferred tax assets	822.2	678.4	(143.8)
Total assets	**289,864.5**	**279,980.1**	**(9,884.3)**

	As of Mar. 31, 2026	As of Sept. 30, 2026	Change
Deposits	184,652.0	182,171.1	(2,480.9)
Payables under repurchase agreements	27,113.3	20,412.8	(6,700.5)
Policy reserves and others	48,102.3	47,375.5	(726.7)
Payables under securities lending transactions	2,433.7	1,829.2	(604.4)
Borrowed money	3,209.4	3,395.7	+ 186.3
Liability for retirement benefits	1,752.2	1,805.1	+ 52.9
Total liabilities	**273,382.5**	**263,069.7**	**(10,312.8)**
Total net assets	**16,481.9**	**16,910.3**	**+ 428.4**
Total liabilities and net assets	**289,864.5**	**279,980.1**	**(9,884.3)**

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[Appendix] Japan Post Bank (Non-consolidated): Status of Investment Assets



(Billions of yen)

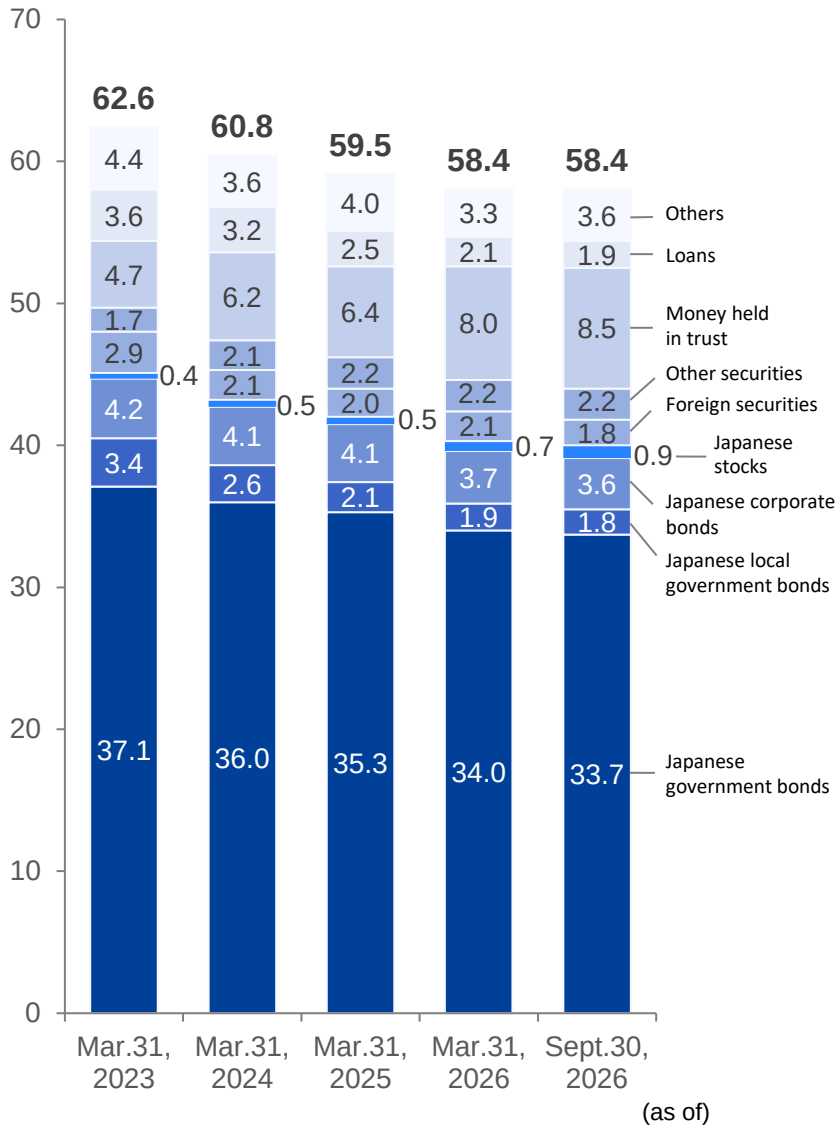
	As of Mar. 31, 2026	Composition ratio (%)	As of Sept. 30, 2026	Composition ratio (%)	Change
Securities	145,374.0	65.1	**145,288.0**	**67.9**	(85.9)
Japanese government bonds	41,437.8	18.5	**43,998.7**	**20.5**	+ 2,560.8
Japanese local government bonds, corporate bonds, etc.(Note 1)	15,679.0	7.0	**15,213.7**	**7.1**	(465.3)
Foreign securities, etc.	88,257.0	39.5	**86,075.6**	**40.2**	(2,181.4)
Foreign bonds	29,013.6	13.0	**28,203.0**	**13.1**	(810.6)
Investment trusts(Note 2)	59,056.6	26.4	**57,683.1**	**26.9**	(1,373.4)
Money held in trust	6,222.8	2.7	**6,374.2**	**2.9**	+ 151.4
Domestic stocks	800.8	0.3	**853.9**	**0.3**	+ 53.0
Loans	4,372.1	1.9	**6,965.7**	**3.2**	+ 2,593.5
Due from banks, etc.(Note 3)	54,527.0	24.4	**43,970.8**	**20.5**	(10,556.1)
Short-term investments and others(Note 4)	12,600.7	5.6	**11,062.9**	**5.1**	(1,537.8)
Total investment assets	223,096.8	100.0	**213,661.8**	**100.0**	(9,435.0)

Notes: 1. “Japanese local government bonds, corporate bonds, etc.” consists of Japanese local government bonds, commercial paper, Japanese corporate bonds and Japanese stocks.
2. The major investment target in “Investment trusts” is foreign bonds, including private equity funds, etc.
3. “Due from banks, etc.” consists of negotiable certificates of deposit, Bank of Japan deposits, and monetary claims bought.
4. “Short-term investments and others” consists of call loans and receivables under resale agreements, etc.

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[Appendix] Japan Post Insurance (Consolidated): Status of Investment Assets

(Trillions of yen)

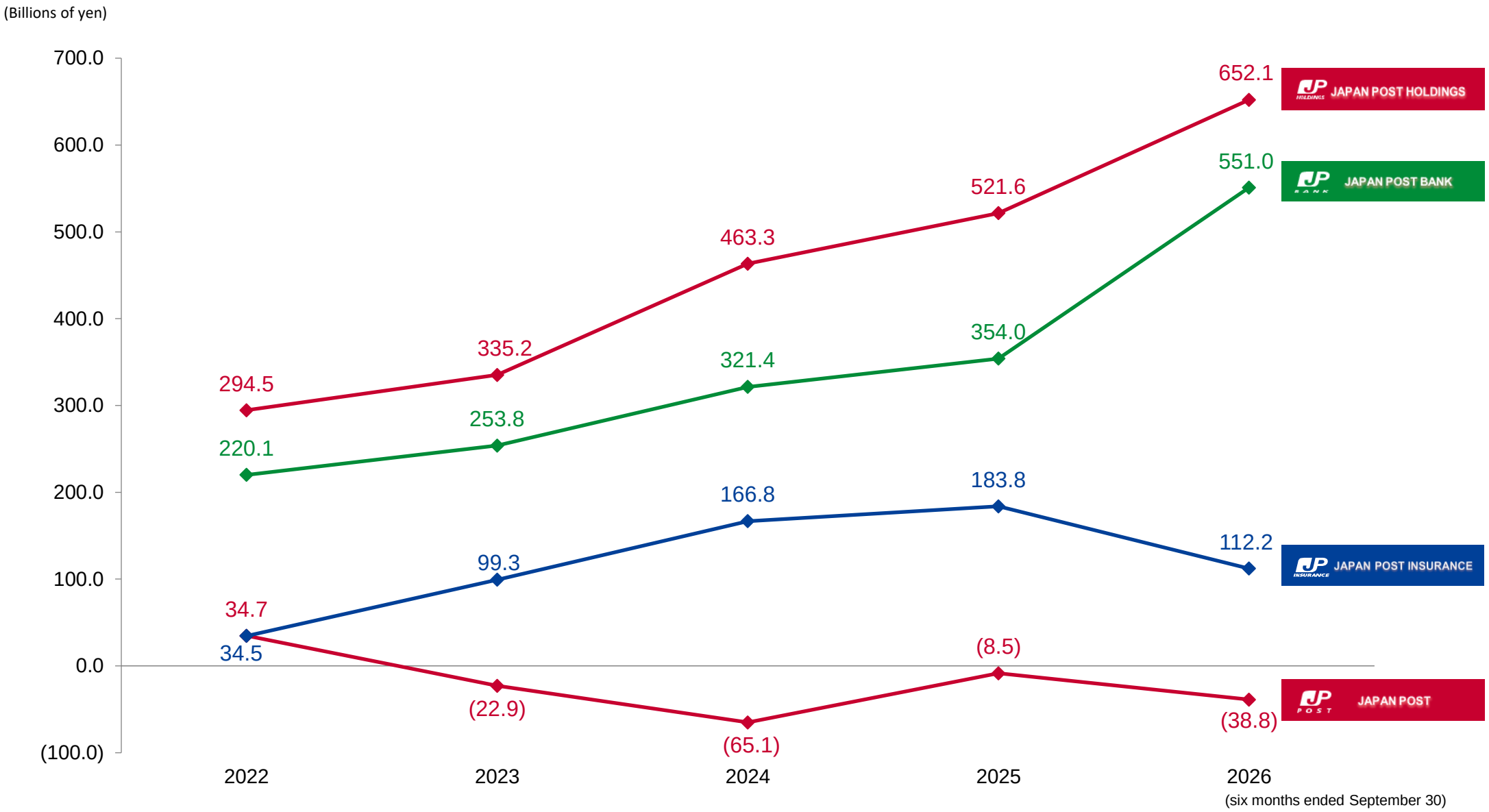


(Billions of yen)

	As of Mar. 31, 2026	Composition ratio (%)	As of Sept. 30, 2026	Composition ratio (%)	Change
Securities	44,931.2	76.9	**44,252.7**	**75.7**	(678.4)
Japanese government bonds	34,085.3	58.3	**33,728.7**	**57.7**	(356.6)
Japanese local government bonds	1,927.0	3.3	**1,844.9**	**3.2**	(82.0)
Japanese corporate bonds	3,755.6	6.4	**3,651.5**	**6.2**	(104.1)
Japanese stocks	787.9	1.3	**910.7**	**1.6**	+ 122.8
Foreign securities	2,104.9	3.6	**1,866.6**	**3.2**	(238.2)
Other securities	2,270.2	3.9	**2,250.0**	**3.8**	(20.1)
Money held in trust	8,039.8	13.8	**8,581.2**	**14.7**	+ 541.3
Domestic stocks	4,166.8	7.1	**4,550.1**	**7.8**	+ 383.2
Loans	2,134.7	3.7	**1,942.2**	**3.3**	(192.5)
Others	3,336.2	5.7	**3,672.8**	**6.3**	+ 336.5
Total assets	58,442.1	100.0	**58,449.1**	**100.0**	+ 6.9

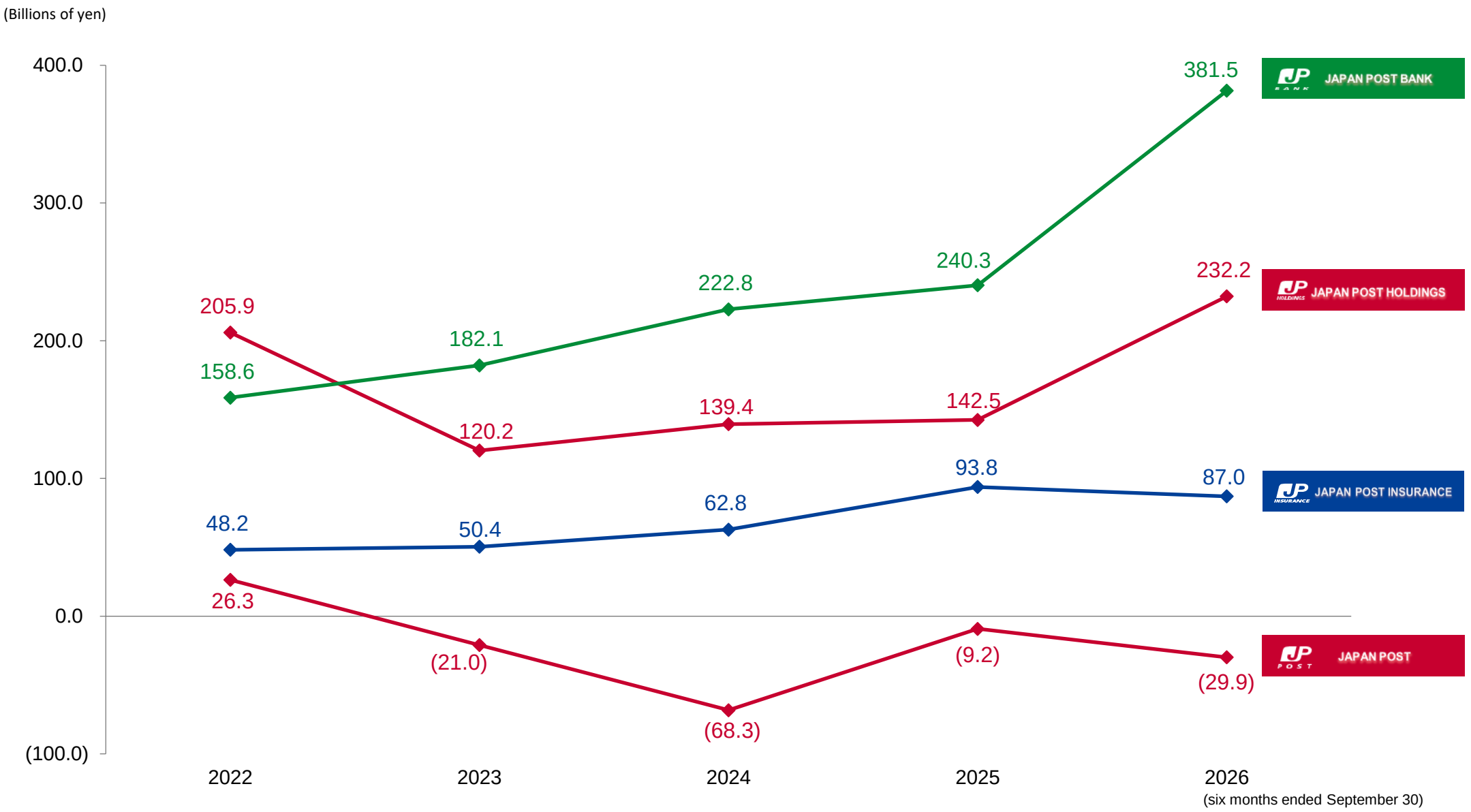
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[Appendix] Trends in Net Ordinary Income (Loss)



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[Appendix] Trends in Net Income (Loss)



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