

# Overview of Consolidated Financial Results of Japan Post Co.

for the Six Months Ended September 30, 2022

November 11, 2022

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#### 1. Interim Consolidated Balance Sheets

(Millions of yen)

|   | As of March 31, 2022 | As of September 30, 2022 |
|---|----------------------|--------------------------|
| Assets  |                      |                          |
| Current assets  |                      |                          |
| Cash and deposits   | 2,116,337            | 1,941,564                |
| Notes receivable, operating accounts receivable and contract assets | 313,807              | 320,835                  |
| Securities  | 15,000               | 15,000                   |
| Inventories   | 39,439               | 41,505                   |
| Outstanding amount of banking business consignment                  | 17,988               | 29,232                   |
| Other current assets  | 43,724               | 63,281                   |
| Reserve for possible loan losses                                    | (1,064)              | (1,052)                  |
| Total current assets  | 2,545,232            | 2,410,366                |
| Non-current assets  |                      |                          |
| Tangible fixed assets   |                      |                          |
| Buildings   | 855,718              | 847,306                  |
| Land  | 1,293,431            | 1,289,016                |
| Right-of-use assets   | 63,946               | 60,609                   |
| Other tangible fixed assets   | 296,127              | 281,577                  |
| Total tangible fixed assets   | 2,509,224            | 2,478,509                |
| Intangible assets   | 47,994               | 58,262                   |
| Investments and other assets  |                      |                          |
| Other investments and other assets                                  | 81,983               | 83,360                   |
| Reserve for possible loan losses                                    | (3,467)              | (3,495)                  |
| Total investments and other assets                                  | 78,515               | 79,864                   |
| Total non-current assets  | 2,635,734            | 2,616,636                |
| Total assets  | 5,180,966            | 5,027,003                |

(Millions of yen)

|   | As of March 31, 2022 | As of September 30, 2022 |
|---|----------------------|--------------------------|
| Liabilities   |                      |                          |
| Current liabilities   |                      |                          |
| Notes payable and operating accounts payable                      | 108,621              | 104,599                  |
| Short-term borrowings   | 160,569              | 350,261                  |
| Current portion of long-term                                      | 163,642              | _                        |
| borrowings  |                      |                          |
| Other accounts payable  | 248,664              | 154,097                  |
| Outstanding amount of life insurance<br>business consignment      | 1,583                | 1,170                    |
| Income taxes payable  | 24,180               | 14,251                   |
| Deposits received   | 221,994              | 194,938                  |
| Fund deposits for post offices                                    | 860,000              | 860,000                  |
| Reserve for bonuses   | 113,800              | 104,895                  |
| Other current liabilities   | 166,070              | 180,293                  |
| Total current liabilities   | 2,069,126            | 1,964,506                |
| Long-term liabilities   |                      |                          |
| Lease obligations   | 103,241              | 99,140                   |
| Deferred tax liabilities  | 10,990               | 11,239                   |
| Reserve for losses on rebuilding of branches                      | 197                  | 197                      |
| Reserve for management board benefit trust                        | 227                  | 118                      |
| Liability for retirement benefits                                 | 1,995,085            | 2,036,454                |
| Other long-term liabilities                                       | 91,942               | 90,546                   |
| Total long-term liabilities                                       | 2,201,686            | 2,237,697                |
| Total liabilities   | 4,270,812            | 4,202,204                |
|   |                      |                          |
| Shareholders' equity  |                      |                          |
| Capital stock   | 400,000              | 400,000                  |
| Capital surplus   | 141,930              | 141,930                  |
| Retained earnings   | 327,640              | 260,747                  |
| Total shareholders' equity  | 869,571              | 802,678                  |
| Accumulated other comprehensive income                            |                      |                          |
| Net unrealized gains (losses) on<br>available-for-sale securities | 28                   | 264                      |
| Net deferred gains (losses) on hedges                             | (212)                | 944                      |
| Foreign currency translation<br>adjustments                       | (112,443)            | (119,947)                |
| Accumulated adjustments for retirement benefits                   | 133,987              | 122,476                  |
| Total accumulated other comprehensive income                      | 21,360               | 3,737                    |
| Non-controlling interests   | 19,222               | 18,382                   |
| Total net assets  | 910,154              | 824,799                  |
| Total liabilities and net assets                                  | 5,180,966            | 5,027,003                |

### 2. Interim Consolidated Statements of Income and Interim Consolidated Statements of Comprehensive Income

(1) Interim Consolidated Statements of Income

Six months ended September 30

|  |  | (Millions of yen                       |
|--|--|--|
|  | Six months ended<br>September 30, 2021 | Six months ended<br>September 30, 2022 |
| Operating income                                       |  |  |
| Postal service business income                         | 938,889                                | 938,427                                |
| Commissions for banking business                       | 181,737                                | 174,297                                |
| consignment  | 101,757                                | 177,297                                |
| Commissions for life insurance business<br>consignment | 96,545                                 | 69,419                                 |
| Funds to maintain post office network                  | 145,495                                | 140,409                                |
| International logistics business income                | 366,716                                | 323,088                                |
| Other operating income                                 | 56,212                                 | 55,871                                 |
| Total operating income                                 | 1,785,598                              | 1,701,513                              |
| Operating costs  | 1,630,371                              | 1,553,811                              |
| Gross operating income                                 | 155,226                                | 147,702                                |
| Sales, general and administrative costs                | 116,676                                | 112,693                                |
| Net operating income                                   | 38,550                                 | 35,008                                 |
| Other income   | 20,220                                 | 20,000                                 |
| Interest income  | 79                                     | 251                                    |
| Dividend income  | 17                                     | 124                                    |
| Equity in earnings of affiliates                       | 206                                    | 604                                    |
| Foreign exchange gains                                 | _                                      | 1,749                                  |
| Subsidy income   | 479                                    | 795                                    |
| Others   | 2,350                                  | 2,082                                  |
| Total other income                                     | 3,134                                  | 5,607                                  |
| Other expenses   | 5,101                                  | 5,007                                  |
| Interest expenses                                      | 4,975                                  | 5,439                                  |
| Provision for reserve for possible loan losses         | 1,145                                  | 36                                     |
| Others   | 687                                    | 476                                    |
| Total other expenses                                   | 6,808                                  | 5,952                                  |
| Net ordinary income                                    | 34,876                                 | 34,663                                 |
| Extraordinary gains                                    | 54,070                                 | 54,005                                 |
| Gains on sales of fixed assets                         | 2,932                                  | 5,637                                  |
| Insurance claim income                                 | 4,154                                  | 831                                    |
| Others   | 359                                    | 114                                    |
| Total extraordinary gains                              | 7,446                                  | 6,583                                  |
| Extraordinary losses                                   | 7,440                                  | 0,505                                  |
| Losses on sales of fixed assets                        | 408                                    | 118                                    |
| Losses on disposal of fixed assets                     | 904                                    | 345                                    |
| Losses on impairment of fixed assets                   | 1,023                                  | 452                                    |
| Losses on sale of businesses                           | 10,696                                 |  |
| Others   | 3,881                                  | 24                                     |
| Total extraordinary losses                             | 16,914                                 | 941                                    |
| Income before income taxes                             | 25,408                                 | 40,305                                 |
| Income taxes current                                   | 16,044                                 | 14,861                                 |
| Income taxes deferred                                  | 3,058                                  | (516)                                  |
| Total income taxes                                     |  | 14,344                                 |
| Net income   | 19,103                                 | · · · · · · · · · · · · · · · · · · ·  |
| Net loss attributable to                               | 6,305                                  | 25,961                                 |
| non-controlling interests                              | (114)                                  | (363)                                  |
| Net income attributable to<br>Japan Post Co.           | 6,420                                  | 26,324                                 |
|  |  |  |

## (2) Interim Consolidated Statements of Comprehensive Income

Six months ended September 30

|   |  | (Millions of yen)                      |
|---|--|--|
|   | Six months ended<br>September 30, 2021 | Six months ended<br>September 30, 2022 |
| Net income  | 6,305                                  | 25,961                                 |
| Other comprehensive income (loss)                                 |  |  |
| Net unrealized gains (losses) on<br>available-for-sale securities | 17                                     | 232                                    |
| Net deferred gains (losses) on hedges                             | (20)                                   | 1,157                                  |
| Foreign currency translation adjustments                          | 10,295                                 | (7,260)                                |
| Adjustments for retirement benefits                               | (11,617)                               | (11,511)                               |
| Share of other comprehensive income (loss) of affiliates          | (0)                                    | 3                                      |
| Total other comprehensive loss                                    | (1,326)                                | (17,379)                               |
| Comprehensive income  | 4,979                                  | 8,581                                  |
| Total comprehensive income (loss) attributable to:                |  |  |
| Japan Post Co.  | 5,816                                  | 8,702                                  |
| Non-controlling interests   | (836)                                  | (120)                                  |
|   |  |  |

#### 3. Segment Information

Six months ended September 30, 2021

(1) Operating income and segment profit (loss) of reportable segments

(Millions of yen)

|                                     |   | Reportable segments     |  |           |       |           |
|-------------------------------------|---|-------------------------|--|-----------|-------|-----------|
|                                     | Postal and<br>domestic<br>logistics<br>business | Post office<br>business | International<br>logistics<br>business<br>(Note) | Subtotal  | Other | Total     |
| Operating income                    |   |                         |  |           |       |           |
| Operating income from third parties | 947,563   | 471,318                 | 366,716  | 1,785,598 | -     | 1,785,598 |
| Intersegment operating income       | 6,489   | 101,573                 | 110  | 108,174   | -     | 108,174   |
| Total                               | 954,052   | 572,891                 | 366,827  | 1,893,772 | -     | 1,893,772 |
| Segment profit                      | 7,206   | 19,583                  | 15,498   | 42,288    | -     | 42,288    |

(Note)

The amount presented in segment profit for the international logistics business segment is EBIT.

(2) Reconciliation between total segment profit (loss) of reportable segments and net operating income on the interim consolidated statements of income

|   | (Millions of yen) |
|---|-------------------|
| Items   | Amount            |
| Total segment profit of reportable segments                           | 42,288            |
| Segment profit in other business                                      | -                 |
| Eliminations of intersegment transactions                             | 424               |
| Corporate expenses (Note)   | (1,773)           |
| Other adjustments   | (2,388)           |
| Net operating income on the interim consolidated statements of income | 38,550            |

(Note)

"Corporate expenses" consists mainly of general and administrative costs which are not attributable to any reportable segments.

Six months ended September 30, 2022

(1) Operating income and segment profit (loss) of reportable segments

(Millions of yen) Reportable segments Postal and International Other Total domestic Post office logistics Subtotal logistics business business business (Note) Operating income Operating income from 941,277 437,147 323,088 1,701,513 1,701,513 \_ third parties Intersegment operating 5,685 100,741 141 106,567 106,567 -Income Total 946,963 537,888 323,229 1,808,080 1,808,080 \_ Segment profit (loss) (6,330)37,198 8,195 39,063 39,063 -

(Note)

The amount presented in segment profit (loss) for the international logistics business segment is EBIT.

(2) Reconciliation between total segment profit (loss) of reportable segments and net operating income on the interim consolidated statements of income

|   | (Millions of yen) |
|---|-------------------|
| Items   | Amount            |
| Total segment profit of reportable segments                           | 39,063            |
| Segment profit in other business                                      | -                 |
| Eliminations of intersegment transactions                             | 412               |
| Corporate expenses (Note)   | (1,049)           |
| Other adjustments   | (3,418)           |
| Net operating income on the interim consolidated statements of income | 35,008            |

(Note)

"Corporate expenses" consists mainly of general and administrative costs which are not attributable to any reportable segments.