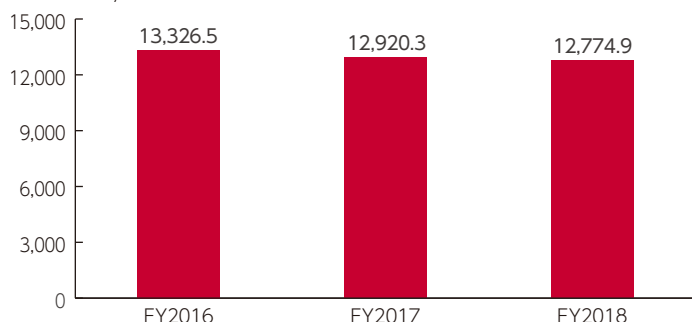


■ Ordinary income

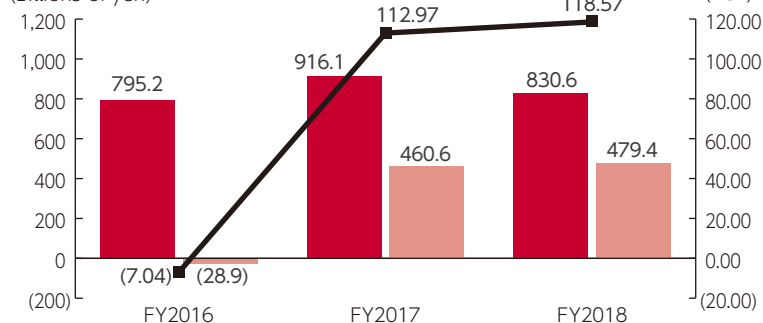
(Billions of yen)



Ordinary income in the fiscal year ended March 31, 2019, declined 1.1% from the previous fiscal year to ¥12,774.9 billion.

■ Net ordinary income/Net income (loss) attributable to Japan Post Holdings Co./Net income (loss) per share

(Billions of yen)

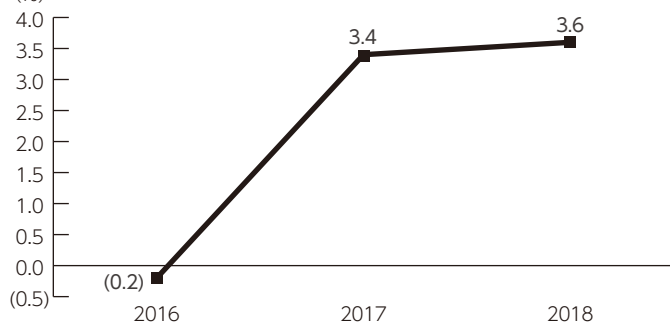


Net ordinary income in the fiscal year ended March 31, 2019, declined 9.3% from the previous fiscal year to ¥830.6 billion, net income attributable to Japan Post Holdings Co. increased 4.1% from the previous fiscal year to ¥479.4 billion and net income per share amounted to ¥118.57.

■ Net ordinary income ■ Net income (loss) attributable to Japan Post Holdings Co.
 ■ Net income per share

■ Return on equity

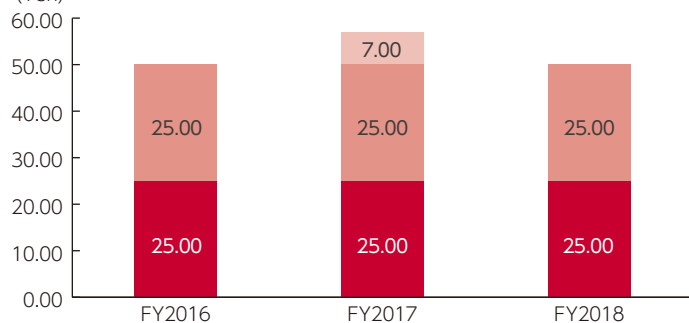
(%)



Return on equity in the fiscal year ended March 31, 2019, increased 0.2 percentage point from the previous fiscal year to 3.6%.

■ Dividend per share

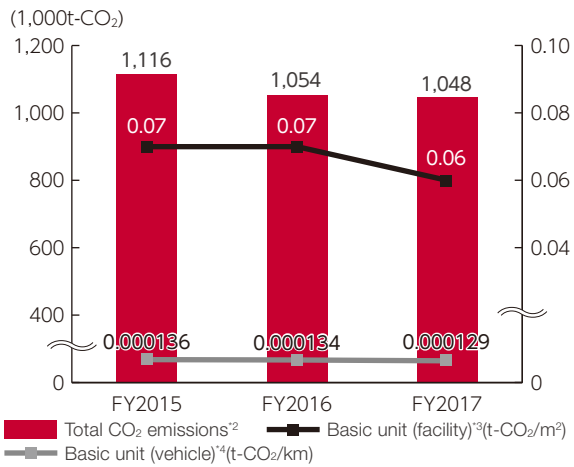
(Yen)



Annual dividend per share in the fiscal year ended March 31, 2019, amounted to ¥50 (includes an interim dividend of ¥25).

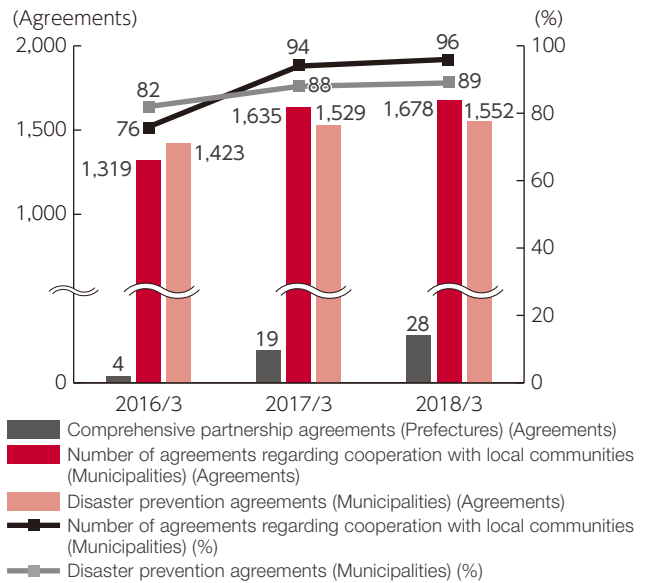
■ Interim dividend ■ Year-end dividend ■ Special dividend

Greenhouse gas¹ emissions



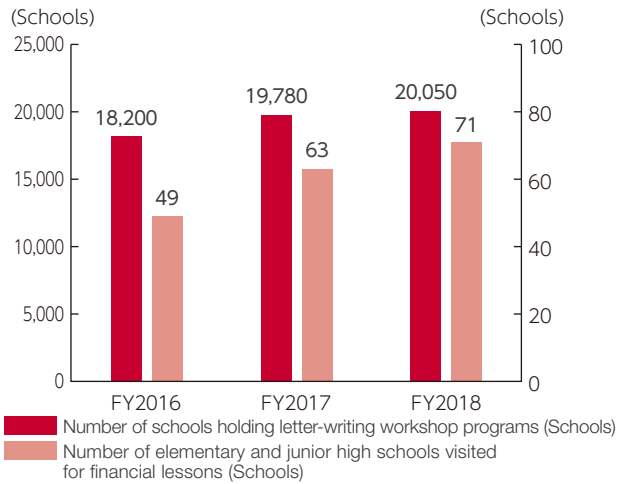
*1: Greenhouse gasses emitted by Japan Post Group's businesses refer to CO₂.
 *2: Covers Japan Post Holdings Co. and principal Group companies (Japan Post Co., Japan Post Bank Co. and Japan Post Insurance Co.).
 *3: Basic unit per facility = CO₂ emissions from facilities of the entire Group (t-CO₂)/Total floor area of the entire Group (m²)
 *4: Basic unit per vehicle = CO₂ emissions from vehicles operated by the entire Group (t-CO₂)/Distance traveled by the vehicles (km)

Number of agreements/Agreement conclusion rate regarding cooperation with local communities

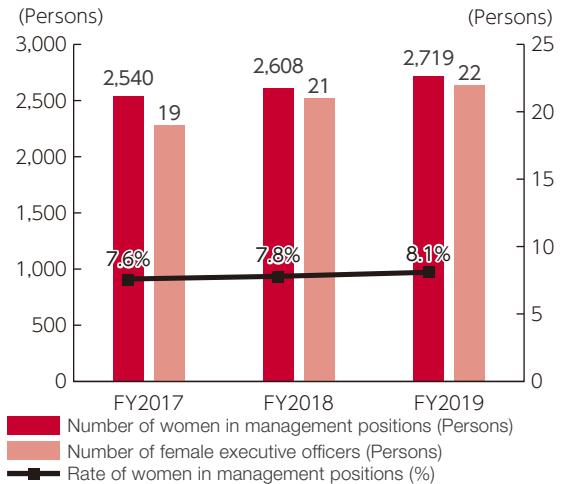


*1: Greenhouse gasses emitted by Japan Post Group's businesses refer to CO₂.
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 *3: Basic unit per facility = CO₂ emissions from facilities of the entire Group (t-CO₂)/Total floor area of the entire Group (m²)
 *4: Basic unit per vehicle = CO₂ emissions from vehicles operated by the entire Group (t-CO₂)/Distance traveled by the vehicles (km)

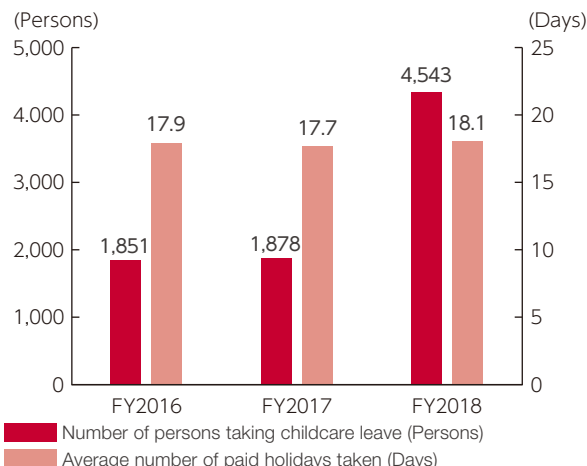
Letter-writing workshop programs/ Financial lessons



Number of women in management positions/Female executive officers



Average number of paid holidays taken/ Number of persons taking childcare leave



Rating

Japan Credit Rating Agency, Ltd. (JCR)
 (Long-term Issuer Rating)

AA⁺ (Stable)

(As of October 12, 2018)

* Number of persons taking childcare leave in the fiscal year ended March 31, 2019, includes number of persons taking spouse maternity leave.