

Directors



Masatsugu Nagato

Director and Representative Executive Officer, President & CEO
Member of the Nomination Committee
Member of the Compensation Committee

Significant Concurrent Positions

Director of Japan Post Co., Ltd.; Director of Japan Post Bank Co., Ltd.; Director of Japan Post Insurance Co., Ltd.

Career Summary

June 2000 Executive Officer of The Industrial Bank of Japan, Limited June 2001 Managing Executive Officer of The Industrial Bank of Japan, Limited April 2002 Managing Executive Officer of Mizuho Corporate Bank, Ltd. June 2006 Corporate Executive Vice President of Fuji Heavy Industries Ltd. June 2007 Director of the Board, Corporate Executive Vice President of Fuji Heavy Industries Ltd. June 2010 Representative Director of the Board, Deputy President of Fuji Heavy Industries Ltd. June 2011 Director & Vice Chairman of Citibank Japan Ltd. January 2012 Director & Chairman of Citibank Japan Ltd. May 2015 President and Representative Executive Officer of Japan Post Bank Co., Ltd. June 2015 Director of the Company April 2016 Director and Representative Executive Officer, President & CEO of the Company (present); Director of Japan Post Co., Ltd. (to present); Director of Japan Post Bank Co., Ltd. (present) June 2016 Director of Japan Post Insurance Co., Ltd. (to present)



Yasuo Suzuki

Director and Representative Executive Officer, Senior Executive Vice President, in charge of Internal Control Management

Significant Concurrent Positions

Director, Japan Post Co., Ltd.

Career Summary

May 2005 Director-General of the Postal Services Policy Department, Ministry of Internal Affairs and Communications (MIC) July 2006 Director-General of the Information and Communications Policy Bureau, MIC July 2007 Vice-Minister for Policy Coordination (Postal Service & Communication), MIC July 2009 Administrative Vice-Minister for Management and Coordination, MIC January 2010 Advisor to MIC October 2010 Advisor to Sompō Japan Inc. (currently Sompō Japan Nipponkoa Insurance Inc.) June 2013 Director and Representative Executive Officer, Executive Vice President of the Company; Director of Japan Post Co., Ltd. (present) June 2015 Director and Representative Executive Officer, Senior Executive Vice President of the Company (present)



Norito Ikeda

Director

Significant Concurrent Positions

Director, President and Representative Executive Officer of Japan Post Bank Co., Ltd.; Outside Director of FANCL CORPORATION

Career Summary

June 1996 Director of The Bank of Yokohama, Ltd. April 2001 Representative Director of The Bank of Yokohama, Ltd. June 2003 Director of The Bank of Yokohama, Ltd.; Representative Director and Chairman of Yokohama Capital Co., Ltd. December 2003 President of The Ashikaga Bank, Ltd. (Representative Director) June 2004 President of The Ashikaga Bank, Ltd. (Chief Executive Officer) September 2008 Special Advisor to A.T. Kearney February 2012 President and Representative Director of the Organization to Support Revitalization of Businesses Affected by the Great East Japan Earthquake April 2016 President and Representative Executive Officer of Japan Post Bank Co., Ltd. June 2016 Director, President and Representative Executive Officer of Japan Post Bank Co., Ltd. (present); Director of the Company (present)



Kunio Yokoyama

Director

Significant Concurrent Positions

President & CEO (Representative Executive Officer) of Japan Post Co., Ltd.

Career Summary

February 2006 Executive Officer of the Company October 2007 Senior Managing Executive Officer of the Company October 2009 Executive Officer of Sumitomo Mitsui Banking Corporation April 2011 Managing Executive Officer of Sumitomo Mitsui Banking Corporation May 2013 Executive Deputy President of Sumitomo Mitsui Asset Management Company, Limited June 2013 Director and Deputy President, Executive Deputy President of Sumitomo Mitsui Asset Management Company, Limited April 2014 Representative Director, President & CEO of Sumitomo Mitsui Asset Management Company, Limited June 2016 President & CEO (Representative Executive Officer) of Japan Post Co., Ltd. (present); Director of the Company (present)



Mitsuhiro Uehira

Director

Significant Concurrent Positions

Director and President, CEO Representative Executive Officer of Japan Post Insurance Co., Ltd.

Career Summary

June 2012 Executive Officer of Tokio Marine Holdings, Inc. June 2013 Managing Executive Officer of Japan Post Insurance Co., Ltd. June 2015 Senior Managing Executive Officer of Japan Post Insurance Co., Ltd. June 2017 Director and President, CEO Representative Executive Officer of Japan Post Insurance Co., Ltd. (present); Director of the Company (present)



Riki Mukai

Director
Member of the Audit Committee (standing)

Significant Concurrent Positions

None

Career Summary

April 2007 Executive Officer of Japan Post Corporation (Nippon Yusen Kosha) October 2007 Managing Executive Officer of Japan Post Bank Co., Ltd. June 2017 Director of the Company (present)



Miwako Noma

Outside Director
Member of the Audit Committee

Significant Concurrent Positions

Representative Director of Nippon Gurashi Co., Ltd.; Representative Director of Mochizuki Inc.

Career Summary

February 1979 Established Noma Architectural Design Office January 1989 Representative Director of Noma Architectural Design Office Ltd. (currently Nippon Gurashi Co., Ltd.) (present) June 2013 Director of the Company (present)



Akio Mimura

Outside Director
Chairperson of the Nomination Committee

Significant Concurrent Positions

Senior Advisor to the Board and Honorary Chairman of Nippon Steel & Sumitomo Metal Corporation; Chairman of the Japan Chamber of Commerce and Industry; Chairman of the Tokyo Chamber of Commerce and Industry; Outside Director of Development Bank of Japan Inc.; External Director of Innovation Network Corporation of Japan; Outside Director of Tokio Marine Holdings, Inc.; Outside Director of Nishin Seifun Group Inc.

Career Summary

June 1993 Director of Nippon Steel Corporation (NSC, currently Nippon Steel & Sumitomo Metal Corporation) April 1997 Managing Director of NSC April 2000 Representative Director and Executive Vice President of NSC April 2003 Representative Director and President of NSC April 2008 Representative Director and Chairman of NSC October 2012 Director and Senior Advisor to the Board of NSC June 2013 Director of the Company (present); Senior Advisor to the Board of Nippon Steel & Sumitomo Metal Corporation November 2013 Senior Advisor to the Board and Honorary Chairman of Nippon Steel & Sumitomo Metal Corporation (present)



Tadashi Yagi

Outside Director
Chairperson of the Audit
Committee (standing)
Member of the
Compensation Committee

Significant Concurrent Positions

Adviser to K.K. Kyodo News

Career Summary

January 2008 Nagoya Bureau Chief (Equivalent to Director) of Kyodo News Service Incorporated Association (currently Kyodo News Service General Incorporated Association) June 2010 Managing Controller of Kyodo News Service June 2012 Special Advisor to Kyodo News Service June 2013 Director of the Company (present); Corporate Auditor of Kyodo Tsushin Kaikan Co., Ltd. June 2015 Corporate Auditor of K.K. Kyodo News June 2016 Advisor to K.K. Kyodo News (present)



Kunio Ishihara

Outside Director
Member of the
Nomination Committee

Significant Concurrent Positions

Senior Advisor to the Board of Tokio Marine & Nichido Fire Insurance Co., Ltd.; External Corporate Auditor of Tokyu Corporation; External Director of NIKON CORPORATION

Career Summary

June 1995 Director of Tokio Marine and Fire Insurance Co., Ltd. (TMFI) June 1998 Managing Director of TMFI June 2000 Senior Managing Director of TMFI June 2001 Director and President of TMFI April 2002 Director and President of Millea Holdings, Inc. October 2004 Director and President of Tokio Marine & Nichido Fire Insurance Co., Ltd. June 2007 Director and Chairman of the Board of Tokio Marine & Nichido Fire Insurance Co., Ltd.; Director and Chairman of the Board of Millea Holdings, Inc. July 2008 Director and Chairman of the Board of Tokio Marine Holdings, Inc. June 2013 Senior Advisor to the Board of Tokio Marine & Nichido Fire Insurance Co., Ltd. (present) June 2015 Director of the Company (present)



**Charles Ditmars
Lake II**

Outside Director

Significant Concurrent Positions

Chairman and Representative Director of Aflac Life Insurance Japan Ltd.; President and Member of the Board of Directors of Aflac International Incorporated; Outside Director of Tokyo Electron Ltd.

Career Summary

August 1992 Director for Japan Affairs, Office of the U.S. Trade Representative July 1993 Director for Japan Affairs and Special Counsel to the Deputy U.S. Trade Representative January 1995 Attorney at Dewey Ballantine LLP June 1999 Vice President and Counsel of Japan Branch, American Family Life Assurance Company of Columbus (Aflac Japan) July 2001 Deputy President of Aflac Japan January 2003 President and Representative of Aflac Japan April 2005 Vice Chairman and Representative of Aflac Japan July 2008 Chairman and Representative of Aflac Japan January 2014 President and Member of the Board of Directors of Aflac International Incorporated (present) June 2016 Director of the Company (present) April 2018 Chairman and Representative Director of Aflac Life Insurance Japan Ltd. (present)



**Michiko Hirono
(Michiko Fujii)**

Outside Director

Significant Concurrent Positions

President of 21 Lady Co., Ltd.; Representative Director and President of Illums Japan Co., Ltd.; Representative Director, Chairman and President of HIROTA Co., Ltd.; Outside Director of NEC Networks & System Integration Corporation

Career Summary

May 1997 Managing Director of PokkaCreate Co., Ltd. July 1998 Senior Vice-President of K.K. MVC July 1998 Vice President of Tully's Coffee Japan Co., Ltd. March 2000 Founded 21 Lady Co., Ltd., President (present) June 2002 Representative Director and President of HIROTA Co., Ltd. March 2010 Representative Director and President of Illums Japan Co., Ltd. (present) November 2011 Representative Director, Chairman and President of HIROTA Co., Ltd. (present) June 2014 Outside Director of Japan Post Co., Ltd. June 2016 Director of the Company (present) June 2017 Outside Director of NEC Networks & System Integration Corporation (present)



Norio Munakata

Outside Director
Member of the Audit
Committee

Significant Concurrent Positions

Attorney; Advisor to Cabinet Secretary

Career Summary

July 1993 Manager of Special Investigation Department, Tokyo District Public Prosecutors Office November 2000 Manager of Detective Department, Supreme Public Prosecutors Office July 2001 Chief Public Prosecutor of Takamatsu High Public Prosecutors Office February 2003 Chief Public Prosecutor of Nagoya High Public Prosecutors Office February 2004 Registered as Attorney (present) April 2004 Professor at Chuo University Law School June 2016 Director of the Company (present)



Tsuyoshi Okamoto

Outside Director
Chairperson of the
Compensation Committee

Significant Concurrent Positions

Director and Senior Corporate Advisor to Tokyo Gas Co., Ltd.

Career Summary

June 2002 Executive Officer of Tokyo Gas Co., Ltd. April 2004 Senior Executive Officer of Tokyo Gas Co., Ltd. June 2004 Director, Senior Executive Officer of Tokyo Gas Co., Ltd. April 2007 Representative Director, Executive Vice President of Tokyo Gas Co., Ltd. April 2010 Representative Director, President of Tokyo Gas Co., Ltd. April 2014 Director, Chairman of Tokyo Gas Co., Ltd. June 2016 Outside Director of Japan Post Bank Co., Ltd. April 2018 Director, Senior Corporate Advisor to Tokyo Gas Co., Ltd. (present) June 2018 Director of the Company (present)



Miharu Koezuka

Outside Director
Member of the Audit
Committee

Significant Concurrent Positions

Advisor to Takashimaya Company Limited; Director of Okayama Takashimaya Co., Ltd.; Advisor to Dear Mayuko Co., Ltd.

Career Summary

May 2007 Executive Officer of Takashimaya Company, Limited March 2009 Senior Executive Officer of Takashimaya Company, Limited February 2010 President (Representative Director) of Okayama Takashimaya Co., Ltd. May 2013 Director of Takashimaya Company, Limited September 2013 Senior Managing Director (Representative Director) of Takashimaya Company, Limited; Director of Okayama Takashimaya Co., Ltd. (present) March 2016 Director of Takashimaya Company, Limited May 2016 Advisor to Takashimaya Company, Limited (present) October 2016 Representative Director and President of Dear Mayuko Co., Ltd. March 2018 Advisor to Dear Mayuko Co., Ltd. (present) June 2018 Director of the Company (present)