Data Compilation

Corporate Data

CONTENTS

| 1. Outline of Japan Post Holdings Co., Ltd. | |
|---|--|
| 1. Company Outline96 | 5. Organization Chart98 |
| 2. Information on Shares96 | 6. Principal Subsidiaries and Affiliates of Japan Post |
| 3. Number of Employees96 | Holdings99 |
| 4. List of Directors, Executive Officers and | 7. Teishin Hospitals 100 |
| Management Committees97 | 8. Hotels 101 |
| 2. Outline of Japan Post Co., Ltd. | |
| 1. Company Outline 103 | 8. Post Offices by Prefecture 107 |
| 2. Management Philosophy 103 | 9. Principal Subsidiaries 109 |
| 3. Information on Shares 103 | 10. Number of Post Boxes 109 |
| 4. Number of Employees 103 | 11. Outsourcing 109 |
| 5. List of Directors, Auditors and Executive Officers | 12. Number of Locations Selling Postage Stamps |
| | and Documentary Stamps 110 |
| 6. Organization Chart 105 | 13. Number of Postal Service Vehicles Owned 110 |
| 7. Names and Locations of Regional Offices 106 | |
| 3. Outline of Japan Post Bank Co., Ltd. | |
| 1. Company Outline 111 | 6. Organization Chart 113 |
| 2. Management Philosophy 111 | 7. Principal Business Locations 114 |
| 3. Information on Shares | 8. Japan Post Bank Offices by Prefecture 114 |
| 4. Number of Employees | 9. Number of ATMs by Prefecture 115 |
| 5. List of Directors, Executive Officers and | 10. Outline of Affiliated Companies 115 |
| Management Committees 112 | |
| | |
| 4. Outline of Japan Post Insurance Co., Ltd. | |
| 1. Company Outline 116 | 6. Organization Chart 118 |
| 2. Management Philosophy 116 | 7. Principal Branches 119 |
| 3. Information on Shares | 8. Outline of Subsidiary 119 |
| 4. Number of Employees 117 | |
| 5. List of Directors, Executive Officers and | |
| Management Committees 117 | |

1. Outline of Japan Post Holdings Co., Ltd.



Company Outline

Company name (in Japanese): Nippon Yusei Kabushiki Kaisha Company name: JAPAN POST HOLDINGS Co., Ltd.

Head office location: 3-2, Kasumigaseki 1-chome, Chiyoda-ku, Tokyo 100-8798, Japan

Telephone: 03-3504-4411 (Japan Post Group main number)

Paid-in capital: ¥3,500 billion

Date of establishment: January 23, 2006

Legal basis: Established under the Japan Post Holdings Co., Ltd. Act (Law No. 98 of October 21, 2005)

Lines of business: Management of Group companies

2

Information on Shares

1. Number of Shares

| Authorized number of shares | 600,000,000 |
|---|-------------|
| Total shares issued | 150,000,000 |
| Number of shareholders as of March 31, 2013 | One |

2. Shareholder

| | Condition of holdings | | |
|---------------------|-----------------------|----------------------------|--|
| Minister of Finance | Shares owned | Percentage of total issued | |
| | 150,000,000 | 100% | |

3. Information on Rights to Purchase New Shares, etc.

None outstanding



Number of Employees

3,227* (as of March 31, 2013)

^{*} The number of employees excludes employees assigned to other companies by Japan Post Holdings Co., Ltd. but includes employees assigned to Japan Post Holdings Co., Ltd. by other companies. The figures do not include part-time employees.



List of Directors, Executive Officers and Management Committees

(As of July 1, 2013)

1. Directors

| President & CEO (Representative Executive Officer) | Taizo Nishimuro (Concurrently holds the positions of Director of Japan Post Co., Ltd., Director of Japan Post Bank Co., Ltd., and Director of Japan Post Insurance Co., Ltd.) |
|--|---|
| Executive Vice President (Representative Director) | Yasuo Suzuki (Concurrently holds the position of Director of Japan Post Co., Ltd.) |
| Executive Vice President (Representative Director) | Tatsuo Soda |
| Director | Yoshiyuki Izawa (Concurrently holds the position of President & CEO of Japan Post Bank Co., Ltd.) |
| Director | Masami Ishii (Concurrently holds the position of President & CEO of Japan Post Insurance Co., Ltd.) |
| Director | Toru Takahashi (Concurrently holds the position of President & CEO of Japan Post Co., Ltd.) |
| Director (Outside) | Haruo Kasama (Attorny-at-law) |
| Director (Outside) | Keiji Kimura |
| | (Concurrently holds the position of Chairman & Representative Director of Mitsubishi Estate Co., Ltd.) |
| Director (Outside) | Miwako Noma (Concurrently holds the position of Representative Director of Nippongurashi Co., Ltd.) |
| Director (Outside) | Fujio Mitarai (Concurrently holds the position of Chairman & CEO of Canon Inc.) |
| Director (Outside) | Akio Mimura |
| | (Concurrently holds the position of Senior Advisor of Nippon Steel & Sumitomo Metal Corporation) |
| Director (Outside) | Tadashi Yagi (Concurrently holds the position of Auditor of Kyodo News Building Co., Ltd.) |
| Director (Outside) | Fumiaki Watari (Concurrently holds the position of Advisor of JX Holdings, Inc.) |

2. Executive Officers (Excludes persons with concurrent posts in the above 1. Directors)

| Vice President | Susumu Atsuki | Managing Executive Officer | Susumu Tanaka |
|--|---|--|--|
| Senior Managing Executive Officer | Eisuke Fujimoto | (Concurrently holds the position of Director and Executive | e Vice President of Japan Post Bank Co., Ltd.) |
| Senior Managing Executive Officer | Kunio Tanigaki | Managing Executive Officer (Concurrently holds the position of Managing Executive) | Tetsuya Senda re Officer of Japan Post Insurance Co., Ltd.) |
| Senior Managing Executive Officer | Masatoshi Shinoda | Executive Officer | Hisao Yamano |
| Managing Executive Officer (Concurrently holds the position of Senior Managing | Masayuki Nakayama Executive Officer of Japan Post Co., Ltd.) | Executive Officer | Noboru Ichikura |
| Managing Executive Officer | Seiji Katsuno | Executive Officer | Kimihiko Oku |
| Managing Executive Officer | Kenji Fukumoto | Executive Officer | Susumu Inoue |
| Managing Executive Officer | Ryosuke Haraguchi | (Concurrently holds the position of Executive Officer | |
| Managing Executive Officer (Concurrently holds the position of Senior Managing | Chikashi Isayama Executive Officer of Japan Post Co., Ltd.) | Executive Officer Executive Officer | Hidetaka Saito Makoto Sakurai |
| Managing Executive Officer | Toshihiro Tsuboi | | |

3. Nomination Committee

(Concurrently holds the position of Senior Managing Executive Officer of Japan Post Co., Ltd.)

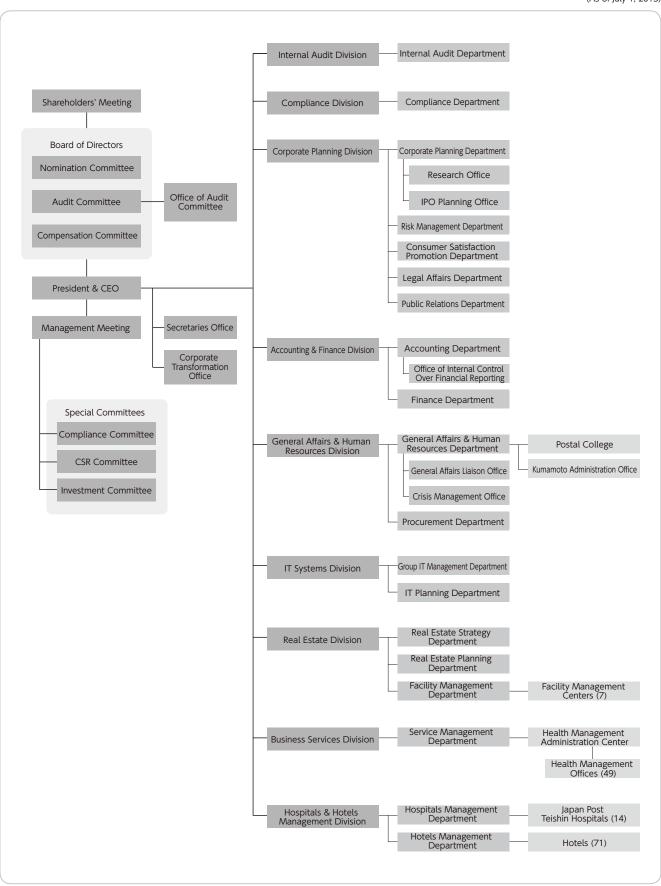
| 4. | Audit | Committee |
|---------|--------------|-----------|
| | Auuil | Committee |

5. Compensation Committee

| Chairperson | Akio Mimura | Chairperson | Haruo Kasama | Chairperson | Taizo Nishimuro |
|-------------|-----------------|-------------|--------------|-------------|-----------------|
| Member | Taizo Nishimuro | Member | Miwako Noma | Member | Haruo Kasama |
| Member | Fujio Mitarai | Member | Tadashi Yagi | Member | Fumiaki Watari |

Organization Chart

(As of July 1, 2013)





Principal Subsidiaries and Affiliates of Japan Post Holdings

(As of March 31, 2013)

| Affiliation | Company name | Location | Issued capital (millions) | Main business | Date of establishment | Percentage ownership of voting rights |
|--|--|-------------------------|---------------------------|---|-----------------------|---|
| | Japan Post Co., Ltd. | Chiyoda-ku, Tokyo | ¥100,000 | Post office counter-related business and postal and parcel delivery operation | October 1, 2007 | 100.0% (0.0%) |
| | Japan Post Bank Co., Ltd. | Chiyoda-ku, Tokyo | ¥3,500,000 | Banking business | September 1, 2006 | 100.0% (0.0%) |
| | Japan Post Insurance Co., Ltd. | Chiyoda-ku, Tokyo | ¥500,000 | Life insurance business | September 1, 2006 | 100.0% (0.0%) |
| | Japan Post Staff Co., Ltd. | Minato-ku, Tokyo | ¥140 | Contract staffing service | July 3, 2007 | 100.0% (0.0%) |
| | Yusei Challenged Co., Ltd. | Setagaya-ku, Tokyo | ¥5 | Office cleaning, others | November 20, 2007 | 100.0% (0.0%) |
| | Japan Post Hotel Service Co., Ltd. | Saitama-shi, Saitama | ¥39 | Hotel management operations | December 26, 1996 | 100.0% (0.0%) |
| | Japan Post Information Technology Co., Ltd. | Minato-ku, Tokyo | ¥150 | Communication network maintenance and management | January 30, 1987 | 100.0% (0.0%) |
| Consolidated | Japan Post Network Trading Service Co., Ltd. | Koto-ku, Tokyo | ¥100 | Merchandise business, contracting business for merchandise operations | September 11, 2007 | 100.0% (100.0%) |
| subsidiaries | Japan Post Building Management Co., Ltd. | Chiyoda-ku, Tokyo | ¥150 | Building operation manage- ment | April 1, 2011 | 100.0% (100.0%) |
| | JP Logi Service Co., Ltd. | Osaka-shi, Osaka | ¥34 | Preparation and posting of postal items, parcels and mail items | October 15, 1968 | 67.6% (67.6%) |
| | JP Biz Mail Co., Ltd. | Adachi-ku, Tokyo | ¥100 | Preparation and posting of postal items | February 1, 2006 | 58.5% (58.5%) |
| | JP Media Direct Co., Ltd. | Minato-ku, Tokyo | ¥300 | Product development of direct media | February 29, 2008 | 51.0% (51.0%) |
| | Japan Post Transport Co., Ltd. | Minato-ku, Tokyo | ¥18,250 | Truck cargo transportation | November 30, 2007 | 100.0% (100.0%) |
| | Japan Post Sankyu Global Logistics Co., Ltd. | Chuo-ku, Tokyo | ¥300 | International air freight forwarding | July 1, 2008 | 60.0% (60.0%) |
| | Japan Post Insurance System Solutions Co., Ltd. | Shibuya-ku, Tokyo | ¥60 | Commissioned design, development, maintenance and operation of information systems for the life insurance business and others | March 8, 1985 | 100.0% (100.0%) |
| Affiliated companies | SDP Center Co., Ltd. | Chuo-ku, Tokyo | ¥2,000 | Bank agency operations | May 28, 1980 | 45.0% (45.0%) |
| accounted for under the equity method | ATM Japan Business Service, Ltd. | Shinjuku-ku, Tokyo | ¥100 | ATM operation management | August 30, 2012 | 35.0% (35.0%) |

Note: The figures in parentheses in the column showing percentage ownership of voting rights indicate the percentage of indirect ownership through consolidated subsidiaries.

Teishin Hospitals

(As of March 31, 2013)

| Name of facility | Location | Telephone number |
|-----------------------------|---|------------------|
| Sapporo Teishin Hospital | 1-5-1, Kawazoe 14-jo, Minami-ku, Sapporo, Hokkaido 005-8798 | 011-571-5103 |
| Sendai Teishin Hospital | 5-1, Chuo 4-chome, Aoba-ku, Sendai, Miyagi 980-8798 | 022-268-3150 |
| Yokohama Teishin Hospital | 13-10, Nishi Kanagawa 1-chome, Kanagawa-ku, Yokohama, Kanagawa 221-8798 | 045-321-4782 |
| Tokyo Teishin Hospital | 14-23, Fujimi 2-chome, Chiyoda-ku, Tokyo 102-8798 | 03-5214-7111 |
| Niigata Teishin Hospital | 2-8, Yachiyo 2-chome, Chuo-ku, Niigata, Niigata 950-8798 | 025-244-4700 |
| Toyama Teishin Hospital | 2-29, Kashima-machi 2-chome, Toyama, Toyama 930-8798 | 076-423-7727 |
| Nagoya Teishin Hospital | 2-5, Izumi 2-chome, Higashi-ku, Nagoya, Aichi 461-8798 | 052-932-7151 |
| Kyoto Teishin Hospital | 109, Nishi Rokkakucho, Shinmachi Nishiiru, Rokkakutori, Nakagyo-ku, Kyoto, Kyoto 604-8798 | 075-241-7167 |
| Osaka Kita Teishin Hospital | 1-6, Nakazaki 1-chome, Kita-ku, Osaka, Osaka 530-8798 | 06-6361-2071 |
| Kobe Teishin Hospital | 2-43, Kami-tsutsui Dori 6-chome, Chuo-ku, Kobe, Hyogo 651-8798 | 078-232-7519 |
| Hiroshima Teishin Hospital | 19-16, Higashi Hakushima-cho, Naka-ku, Hiroshima, Hiroshima 730-8798 | 082-224-5355 |
| Tokushima Teishin Hospital | 19-2, Iga-cho 3-chome, Tokushima, Tokushima 770-8798 | 088-623-8611 |
| Fukuoka Teishin Hospital | 6-11, Yakuin 2-chome, Chuo-ku, Fukuoka, Fukuoka 810-8798 | 092-741-0300 |
| Kagoshima Teishin Hospital | 12-1, Shimo Ishiki 1-chome, Kagoshima, Kagoshima 890-8798 | 099-223-6013 |

(As of July 1, 2013)

1. Kanpo no Yado Inns

Hotels

| Number | Name of facility | Location | Telephone number | Number of rooms | Notes |
|--------|--------------------------------|---|---------------------|-----------------|-----------------------|
| 1 | Otaru | 2-670, Asarigawa Onsen, Otaru, Hokkaido 047-0154 | 0134-54-8511 | 21 | Kazeru Otaru Annex |
| 2 | Tokachigawa | 9-1, Kita, Tokachigawa Onsen, Otofuke-cho, Kato-gun, Hokkaido 080-0262 | 0155-46-2141 | 43 | 7.111.67 |
| 3 | Ichinoseki | 147-5, Horyu, Genbi-cho, Ichinoseki, Iwate 021-0101 | 0191-29-2131 | 55 | |
| 4 | Yokote | 1-20, Shirotsuke, Mutsunari, Yokote, Akita 013-0008 | 0182-32-5055 | 42 | |
| 5 | Matsushima | 89-53, Minami-Akasaki, Nobiru, Higashi-Matsushima, Miyagi 981-0411 | _ | _ | Temporarily closed |
| 6 | Sakata | 17-26, limoriyama 3-chome, Sakata, Yamagata 998-8588 | 0234-31-4126 | 39 | Closed |
| 7 | Koriyama | 3-198, Atami, Atami-machi, Koriyama, Fukushima 963-1380 | 024-984-3511 | 36 | |
| 8 | lwaki | 60, Shibazaki, Tairafujima, Iwaki, Fukushima 970-0103 | 0246-39-2670 | 59 | |
| 9 | Oarai | 7986-2, Isohama-cho, Oarai-machi, Higashi-Ibaraki-gun, Ibaraki 311-1301 | 029-267-3191 | 52 | |
| 10 | Itako | 1830-1, Mizuhara, Itako, Ibaraki 311-2404 | 0299-67-5611 | 56 | |
| 11 | Shiobara | 1256, Shiobara, Nasushiobara, Tochigi 329-2921 | 0287-32-2845 | 39 | |
| 12 | Tochigi Kitsure- gawa Onsen | 5296-1, Kitsuregawa, Sakura, Tochigi 329-1412 | 028-686-2822 | 53 | |
| 13 | Kusatsu | 464-1051, Kusatsu, Kusatsu-machi, Agatsuma-gun, Gunma 377-1794 | 0279-88-5761 | 48 | |
| 14 | Isobe | 22, Gobara, Annaka, Gunma 379-0135 | 027-385-6321 | 51 | |
| 15 | Yorii | 2267, Sueno, Yorii-machi, Osato-gun, Saitama 369-1205 | 048-581-1165 | 51 | |
| 16 | Kamogawa | 1137, Nishi-cho, Kamogawa, Chiba 296-0043 | 04-7092-1231 | 101 | |
| 17 | Asahi | 2280-1, Nittama, Asahi, Chiba 289-2525 | 0479-63-2161 | 61 | |
| 18 | Katsuura | 2183-5, Ubara, Katsuura, Chiba 299-5243 | 0470-76-3011 | 50 | |
| 19 | Ome | 668-2, Komaki-cho 3-chome, Ome, Tokyo 198-0053 | 0428-23-1171 | 52 | |
| 20 | Hakone | 159, Motohakone, Hakone-machi, Ashigarashimo-gun, Kanagawa 250-0522 | 0460-84-9126 | 29 | |
| 21 | Isawa | 348-1, Matsumoto, Isawa-cho, Fuefuki, Yamanashi 406-0021 | 055-262-3755 | 54 | |
| 22 | Kashiwazaki | 2-15, Kotobuki-cho, Kashiwazaki, Niigata 945-0846 | _ | _ | Temporarily closed |
| 23 | Suwa | 15-16, Owa 2-chome, Suwa, Nagano 392-0001 | 0266-52-1551 | 36 | |
| | Atami (Main Building) | 12-3, Minaguchi-cho 2-chome, Atami, Shizuoka 413-0016 | 0557-83-6111 | 159 | |
| 24 | Atami (Annex) | 13-77, Minaguchi-cho 2-chome, Atami, Shizuoka 413-0016 | 0557-83-6111 | 45 | |
| 25 | Shuzenji | 1257-4, Kumasaka, Izu, Shizuoka 410-2411 | 0558-72-3151 | 32 | |
| 26 | Izukogen | 1104-5, Yawatano, Ito, Shizuoka 413-0232 | 0557-51-4400 | 59 | |
| 27 | Toyama | 5691-2, Hane, Fuchu-machi, Toyama, Toyama 939-2694 | 076-469-3135 | 40 | |
| 28 | Yamashiro | 32-1, Onsen-dori, Yamashiro Onsen, Kaga, Ishikawa 922-0254 | 0761-77-1600 | 46 | |
| 29 | Fukui | 43-17, Fuchi-machi, Fukui, Fukui 918-8026 | 0776-36-5793 | 33 | |
| 30 | Yaizu | 1375-2, Hamatome, Yaizu, Shizuoka 425-8533 | 054-627-0661 | 40 | |
| 31 | Hamanako- Mikkabi | 2977-2, Tsuzuki, Mikkabi-cho, Kita-ku, Hamamatsu, Shizuoka 431-1496 | 053-526-1201 | 41 | |
| 32 | Sangane | 1-221, Nyukaizan, Higashihazu-cho, Nishio, Aichi 444-0701 | 0563-62-2650 | 32 | |
| 33 | Chita-Mihama | 39, Suhara, Okuda, Mihama-cho, Chita-gun, Aichi 470-3233 | 0569-87-1511 | 42 | |
| 34 | Ena | 2709, Oi-cho, Ena, Gifu 509-7201 | 0573-26-4600 | 54 | |
| 35 | Gifu-Hashima | 1041, Umaminami, Kuwabara-cho, Hashima, Gifu 501-6323 | 058-398-2631 | 40 | |
| 36 | Toba | 1200-7, Arashima-cho, Toba, Mie 517-0021 | 0599-25-4101 | 58 | |
| 37 | Kumano | 1020-7, Ido-cho, Kumano, Mie 519-4324 | 0597-89-4411 | 27 | |
| 38 | Hikone | 3759, Matsubara-cho, Hikone, Shiga 522-0002 | 0749-22-8090 | 41 | |
| 39 | Maizuru | 224-5, Ueyasu, Maizuru, Kyoto 624-0912 | _ | | Temporarily closed |
| 40 | Tondabayashi | 880-1, Ryusen, Tondabayashi, Osaka 584-0053 | 0721-33-0700 | 43 | |

| Number | Name of facility | Location | Telephone number | Number of rooms | Notes |
|--------|------------------------------|--|---------------------|-----------------|--------------------|
| 41 | Yamatoheguri | 16-1, Kamisho 2-chome, Heguri-cho, Ikoma-gun, Nara 636-0905 | 0745-45-0351 | 34 | |
| 42 | Nara | 9-1, Nijo-cho 3-chome, Nara, Nara 630-8002 | 0742-33-2351 | 40 | |
| 43 | Shirahama | 1688-2, Shirahama-cho, Nishimuro-gun, Wakayama 649-2211 | 0739-42-2980 | 31 | |
| 44 | Kii-Tanabe | 24-1, Mera, Tanabe, Wakayama 646-8501 | 0739-24-2900 | 52 | |
| 45 | Arima | 1617-1, Arima-cho, Kita-ku, Kobe, Hyogo 651-1401 | 078-904-0951 | 53 | |
| 46 | Ako | 883-1, Misaki, Ako, Hyogo 678-0215 | 0791-43-7501 | 50 | |
| 47 | Awajishima | 824, Toshima, Awaji, Hyogo 656-1711 | 0799-82-1073 | 40 | |
| 48 | Kaike | 1-7, Kaikeshinden 3-chome, Yonago, Tottori 683-0002 | 0859-33-4421 | 35 | |
| 49 | Mimasaka Yunogo | 674-7, Nakayama, Mimasaka, Okayama 707-0061 | 0868-72-5551 | 35 | |
| 50 | Takehara | 442-2, Nishino-cho, Takehara, Hiroshima 725-0002 | 0846-29-0141 | 40 | |
| 51 | Hikari | 31-1, Murozumi-Higashinosho, Hikari, Yamaguchi 743-0005 | 0833-78-1515 | 40 | |
| 52 | Yuda | 1-42, Kanda-cho, Yamaguchi, Yamaguchi 753-0064 | 083-922-5226 | 40 | |
| 53 | Kanonji | 1101-4, Ikenoshiri-cho, Kanonji, Kagawa 768-0031 | 0875-27-6161 | 55 | |
| 54 | Sakaide | 2048-91, Takaya-cho, Sakaide, Kagawa 762-0017 | 0877-47-0531 | 41 | |
| 55 | Tokushima | 3-70, Nakatsuyama, Hachiman-cho, Tokushima, Tokushima 770-8071 | 088-625-1255 | 46 | |
| 56 | Dogo | 3-1, Mizonobe-machi, Matsuyama, Ehime 791-0101 | 089-977-0460 | 54 | |
| 57 | Ino | 1569, Hakawa, Ino-cho, Agawa-gun, Kochi 781-2128 | 088-892-1580 | 52 | |
| 58 | Kitakyushu | 2829, Arige, Wakamatsu-ku, Kitakyushu, Fukuoka 808-0123 | 093-741-1335 | 50 | |
| 59 | Yanagawa | 10-1, Yashiro-machi, Yanagawa, Fukuoka 832-0057 | 0944-72-6295 | 40 | |
| 60 | Shimabara | 8362-3, Hakusan-machi, Shimabara, Nagasaki 855-0824 | _ | _ | Temporarily closed |
| 61 | Верри | 457, Tsurumi, Beppu, Oita 874-0844 | 0977-66-1271 | 49 | |
| 62 | Hita | 685-6, Nakanoshima-machi, Hita, Oita 877-0074 | 0973-24-0811 | 53 | |
| 63 | Yamaga | 2450, Shijiki, Yamaga, Kumamoto 861-0542 | 0968-43-5121 | 28 | |
| 64 | Aso | 5936, Miyaji, Ichinomiya-machi, Aso, Kumamoto 869-2612 | 0967-22-1122 | 66 | |
| 65 | Nichinan | 2228-1, Hoshikura, Nichinan, Miyazaki 889-2533 | 0987-22-5171 | 46 | |
| 66 | Recreation Center in Naha | 9-15, Minato-machi 2-chome, Naha, Okinawa 900-0001 | 098-862-4740 | 70 | |

2. Kanpo no Sato Inns

| Number | Name of facility | Location | Telephone number | Number of rooms | Notes |
|--------|------------------|--|---------------------|-----------------|-----------------------|
| 67 | Hakusan-Oguchi | 43-3, U, Seto, Hakusan, Ishikawa 920-2331 | 076-256-8080 | 53 | Including cottages |
| 68 | Shobara | 281-1, Shinjo-cho, Shobara, Hiroshima 727-0004 | 0824-73-1800 | 62 | - |
| 69 | Usa | 1571-1, Kawabe, Usa, Oita 879-0452 | 0978-37-2288 | 32 | |

3. Rafre Saitama and Other Facilities

| Numbe | Name of facility | Location | Telephone number | Number of rooms | Notes |
|-------|--------------------------------------|---|---------------------|-----------------|-------|
| 70 | Rafre Saitama | 3-2, Shintoshin, Chuo-ku, Saitama, Saitama 330-0081 | 048-601-1111 | 186 | |
| 71 | U-Port Recreation Center in Setagaya | 17-1, Kamata 2-chome, Setagaya, Tokyo 157-0077 | 03-3709-0161 | _ | |

Notes 1: For more details, contact the hotels directly or call the customer service center of Kanpo no Yado inns at 0120-715294 (weekdays: 9:30 to 17:30).

^{2:} Each accommodation facility has formed a disaster agreement beforehand with local municipalities to provide evacuation areas, bathing facilities and food in accordance with requests from these municipalities (except Koriyama).

2. Outline of Japan Post Co., Ltd.



Company Outline

Company name (in Japanese): Nippon Yubin Kabushiki Kaisha

Company name: JAPAN POST Co., Ltd.

Head office location: 3-2, Kasumigaseki 1-chome, Chiyoda-ku, Tokyo 100-8798, Japan

Telephone: 03-3504-4411 (Japan Post Group main number)

Paid-in capital: ¥100 billion

Date of establishment: October 1, 2007

Legal basis: Established under the Japan Post Co., Ltd. Act (Law No. 100 of October 21, 2005)

Lines of business: Postal operations; banking counter operations; insurance counter operations; sales of documentary

stamps; operations consigned by local government entities; bank and life and non-life insurance agency services other than those mentioned previously; domestic distribution and delivery business and international cargo transport and agency services for air cargo business; logistics business; real estate business;

and merchandise sales

2

Management Philosophy

Management Philosophy

"Japan Post Co., Ltd. will fully utilize its resources that include its post office and delivery networks covering every corner of the country to provide safe, reliable and fast services tailored to the needs of each community while contributing to the realization of a society with an abundance of human contact by supporting people's lifestyles throughout their entire lives."

- We will provide the basic postal services of postal, banking and insurance services extensively across the country into the future.
- We will take on the challenge of providing innovative services that respond accurately to changes in society and enrich people's lives.
- We will fulfill our responsibilities as a corporate citizen by establishing corporate governance systems and strictly implementing compliance.
- Each and every employee will continue to grow to ensure we are appreciated by our customers and trusted and respected by local communities.

3

Information on Shares

1. Number of Shares

| Total shares issued | 4,000,000 |
|---------------------|-----------|
|---------------------|-----------|

2. Shareholder

| | Condition of holdings | | | | |
|-------------------------------|-----------------------|----------------------------|--|--|--|
| Japan Post Holdings Co., Ltd. | Shares owned | Percentage of total issued | | | |
| | 4,000,000 | 100% | | | |



Number of Employees

200,601* (as of March 31, 2013)

^{*} The number of employees excludes employees assigned to other companies by Japan Post Co., Ltd. but includes employees assigned to Japan Post Co., Ltd. by other companies. The figures do not include part-time employees.



List of Directors, Auditors and Executive Officers

(As of July 1, 2013)

1. Directors

| President & CEO (Representative Executive Officer) | Toru Takahashi (Concurrently holds the position of Director of Japan Post Holdings Co., Ltd.) |
|--|--|
| Executive Vice President (Representative Director) | Toshiro Ito |
| Executive Vice President (Representative Director) | Chikanori Saio |
| Director (Outside) | Seisuke Ueshima (Formerly held the position of Chairman of Yamaha Corporation) |
| | Yasuo Suzuki (Concurrently holds the position of Representative Director and Executive Vice President of Japan Post Holdings Co., Ltd.) |
| Director (Outside) | Taizo Nishimuro (Concurrently holds the position of Representative Executive Officer and President & CEO of Japan Post Holdings Co., Ltd.) |
| Director (Outside) | Masafumi Yokota (Concurrently holds the position of Executive Officer of Tokyo Electric Power Co., Inc. and Vice Head of TEPCO-NDF Liaison Office of the Nuclear Damage Liability Facilitation Fund) |

2. Auditors

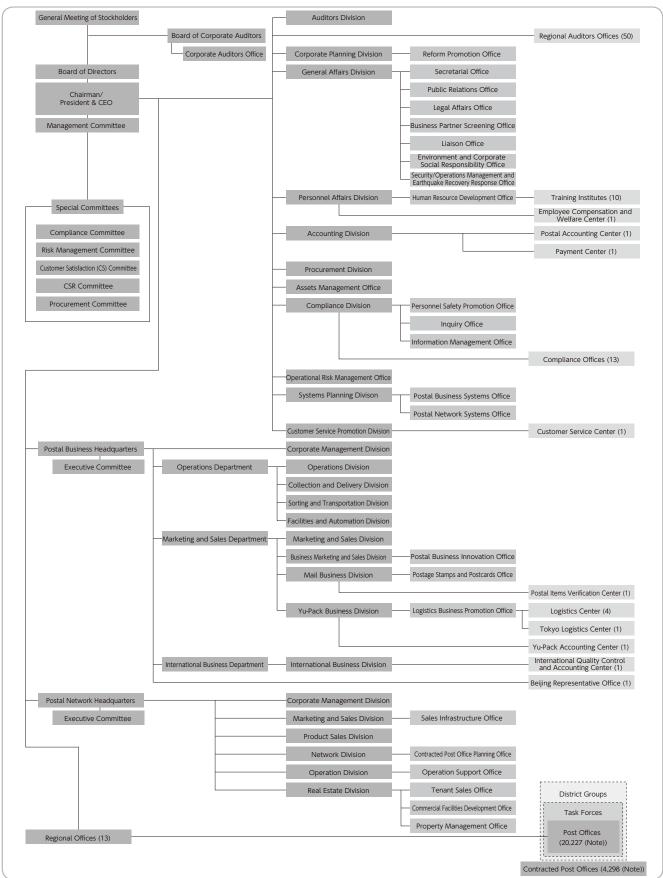
Haruki linuma Yoshio Haibara Hisamitsu Gannyo

3. Executive Officers

| First Executive Officer | Masayuki Nakayama | Executive Officer | Keiichi Yano | |
|---|---|---|--|--|
| (Concurrently holds the position of Managing Execu | | Executive Officer | Koji Wada | |
| First Executive Officer Toshihiro Tsuboi (Concurrently holds the position of Managing Executive Officer of Japan Post Holdings Co., Ltd.) | | Executive Officer (Concurrently holds the position of Executive Off | Susumu Inoue fficer of Japan Post Holdings Co., Ltd.) | |
| First Executive Officer | Shin Ueda | Executive Officer | Shuzo Inoue | |
| First Executive Officer (Concurrently holds the position of Managing Execu | Chikashi Isayama utive Officer of Japan Post Holdings Co., Ltd.) | Executive Officer | Hiroyuki Tatsumi | |
| Senior Executive Officer | Manabu Kawamura | Executive Officer | Ryutaro Yamamoto | |
| Senior Executive Officer | Satoshi Hoshino | Executive Officer | Keiichi Shirato | |
| (Concurrently holds the position of Managing Executive Officer of Japan Post Bank Co., Ltd.) | | Executive Officer | Yoshiyuki Higuchi | |
| Senior Executive Officer | Yuji Uenuma | Executive Officer | Kenji Sasaki | |
| Senior Executive Officer | Seiki Fukuda | Executive Officer | Hiroaki Kawamoto | |
| Senior Executive Officer | Junichiro Miyazaki | Executive Officer | Makoto Fukumoto | |
| Senior Executive Officer | Hisaharu Nakajima | (Concurrently holds the position of Executive Off | icer of Japan Post Bank Co., Ltd.) | |
| Senior Executive Officer | Shuji Obu | Executive Officer | Hitoshi Arawaka | |
| Senior Executive Officer | Naoki Nakashima | Executive Officer | Toshiyuki Yazaki | |
| Senior Executive Officer | Toru Inasawa | Executive Officer | Satoru Tatebayashi | |
| Executive Officer | Atsuko Onodera | Executive Officer | Nobuo Tsuruda | |
| Executive Officer | Kazuaki Daikaku | | | |

Organization Chart

(As of July 1, 2013)





Names and Locations of Regional Offices

(As of July 1, 2013)

| Name of regional office | Location |
|-------------------------|---|
| Hokkaido | 4-3, Kita Nijo Nishi, Chuo-ku, Sapporo, Hokkaido 060-8797 |
| Tohoku | 1-34, Ichiban-cho 1-chome, Aoba-ku, Sendai, Miyagi 980-8797 |
| Kanto | 3-1, Shintoshin, Chuo-ku, Saitama, Saitama 330-9797 |
| Tokyo | 6-19, Azabudai 1-chome, Minato-ku, Tokyo 106-8797 |
| Minami Kanto | 1-1, Sakuragi-cho, Naka-ku, Yokohama, Kanagawa 231-0062 |
| Shinetsu | 801, Kurita, Nagano, Nagano 380-8797 |
| Hokuriku | 1-1, Owari-cho 1-chome, Kanazawa, Ishikawa 920-8797 |
| Tokai | 2-5, Marunouchi 3-chome, Naka-ku, Nagoya, Aichi 469-8797 |
| Kinki | 3-9, Kitahama Higashi, Chuo-ku, Osaka, Osaka 530-8797 |
| Chugoku | 19-8, Higashi Hakushima-cho, Naka-ku, Hiroshima, Hiroshima 730-8797 |
| Shikoku | 8-5, Miyata-cho, Matsuyama, Ehime 790-8797 |
| Kyushu | 1-1, Joto-machi, Chuo-ku, Kumamoto, Kumamoto 860-8797 |
| Okinawa | 26-29, Higashi-machi, Naha, Okinawa 900-8797 |

Post Offices by Prefecture

(As of March 31, 2013)

| | | Post office | s in service | | Post offices out of service | | | | |
|------------|----------------------|----------------------|-------------------------|-------|--|----------------------|-------------------------|-------|-------------|
| Prefecture | Directly ma | | Combinated | | Directly managed post offices Contracted | | | | Grand total |
| | Regular post offices | Post office branches | Contracted post offices | Total | Regular post offices | Post office branches | Contracted post offices | Total | |
| Hokkaido | 1,215 | 0 | 284 | 1,499 | 0 | 0 | 16 | 16 | 1,515 |
| Aomori | 267 | 0 | 94 | 361 | 0 | 0 | 1 | 1 | 362 |
| Iwate | 299 | 1 | 114 | 414 | 9 | 0 | 10 | 19 | 433 |
| Miyagi | 346 | 0 | 84 | 430 | 17 | 0 | 9 | 26 | 456 |
| Akita | 273 | 0 | 126 | 399 | 0 | 0 | 2 | 2 | 401 |
| Yamagata | 289 | 0 | 105 | 394 | 0 | 0 | 4 | 4 | 398 |
| Fukushima | 409 | 0 | 106 | 515 | 23 | 0 | 10 | 33 | 548 |
| Ibaraki | 466 | 0 | 53 | 519 | 0 | 0 | 3 | 3 | 522 |
| Tochigi | 312 | 0 | 45 | 357 | 0 | 0 | 2 | 2 | 359 |
| Gunma | 302 | 0 | 38 | 340 | 0 | 0 | 0 | 0 | 340 |
| Saitama | 624 | 0 | 19 | 643 | 0 | 0 | 0 | 0 | 643 |
| Chiba | 689 | 0 | 34 | 723 | 0 | 0 | 0 | 0 | 723 |
| Kanagawa | 751 | 0 | 12 | 763 | 0 | 0 | 3 | 3 | 766 |
| Yamanashi | 202 | 0 | 60 | 262 | 0 | 0 | 6 | 6 | 268 |
| Tokyo | 1,492 | 2 | 6 | 1,500 | 12 | 0 | 0 | 12 | 1,512 |
| Niigata | 535 | 2 | 138 | 675 | 0 | 0 | 9 | 9 | 684 |
| Nagano | 445 | 0 | 199 | 644 | 0 | 0 | 16 | 16 | 660 |
| Toyama | 213 | 0 | 75 | 288 | 0 | 0 | 4 | 4 | 292 |
| Ishikawa | 254 | 1 | 70 | 325 | 0 | 0 | 3 | 3 | 328 |
| Fukui | 210 | 0 | 33 | 243 | 0 | 0 | 0 | 0 | 243 |
| Gifu | 355 | 0 | 90 | 445 | 0 | 0 | 12 | 12 | 457 |
| Shizuoka | 484 | 0 | 99 | 583 | 0 | 0 | 20 | 20 | 603 |
| Aichi | 836 | 3 | 78 | 917 | 0 | 0 | 16 | 16 | 933 |
| Mie | 372 | 0 | 87 | 459 | 0 | 0 | 8 | 8 | 467 |
| Shiga | 229 | 0 | 29 | 258 | 0 | 0 | 3 | 3 | 261 |
| Kyoto | 441 | 0 | 33 | 474 | 1 | 0 | 1 | 2 | 476 |
| Osaka | 1,086 | 5 | 30 | 1,121 | 0 | 0 | 1 | 1 | 1,122 |
| Hyogo | 840 | 2 | 119 | 961 | 0 | 0 | 4 | 4 | 965 |
| Nara | 241 | 0 | 80 | 321 | 0 | 0 | 2 | 2 | 323 |
| Wakayama | 263 | 0 | 54 | 317 | 0 | 0 | 0 | 0 | 317 |
| Tottori | 147 | 0 | 96 | 243 | 0 | 0 | 4 | 4 | 247 |
| Shimane | 257 | 0 | 119 | 376 | 0 | 0 | 3 | 3 | 379 |
| Okayama | 418 | 2 | 105 | 525 | 0 | 0 | 9 | 9 | 534 |
| Hiroshima | 582 | 1 | 117 | 700 | 0 | 0 | 4 | 4 | 704 |

| | | Post office | s in service | | Post offices out of service | | | | |
|------------------|----------------------|-------------------------|--------------|--------|-----------------------------|------------------------------------|--------------|--------------|-------------|
| Prefecture | Directly ma | | Contracted | Total | | Directly managed post offices Cont | | Total | Grand total |
| | Regular post offices | Post office branches | post offices | Total | Regular post offices | Post office branches | post offices | TOLAL | |
| Yamaguchi | 354 | 1 | 59 | 414 | 0 | 0 | 6 | 6 | 420 |
| Tokushima | 203 | 0 | 30 | 233 | 0 | 0 | 6 | 6 | 239 |
| Kagawa | 189 | 0 | 28 | 217 | 0 | 0 | 10 | 10 | 227 |
| Ehime | 317 | 0 | 77 | 394 | 0 | 0 | 6 | 6 | 400 |
| Kochi | 229 | 0 | 90 | 319 | 0 | 0 | 4 | 4 | 323 |
| Fukuoka | 717 | 0 | 95 | 812 | 0 | 0 | 2 | 2 | 814 |
| Saga | 166 | 0 | 40 | 206 | 0 | 0 | 1 | 1 | 207 |
| Nagasaki | 310 | 0 | 137 | 447 | 0 | 0 | 1 | 1 | 448 |
| Kumamoto | 391 | 0 | 176 | 567 | 0 | 0 | 2 | 2 | 569 |
| Oita | 307 | 0 | 91 | 398 | 1 | 0 | 3 | 4 | 402 |
| Miyazaki | 196 | 0 | 112 | 308 | 0 | 0 | 2 | 2 | 310 |
| Kagoshima | 436 | 2 | 279 | 717 | 0 | 0 | 4 | 4 | 721 |
| Okinawa | 181 | 2 | 21 | 204 | 0 | 0 | 0 | 0 | 204 |
| Nationwide total | 20,140 | 24 (Note 1) | 4,066 | 24,230 | 63 | 0 | 232 (Note 2) | 295 (Note 3) | 24,525 |

^{*} Contracted post offices operate under consignment contracts.

Note 1: Of these 24 post offices, one post office branch was provisionally established as an emergency measure for contracted post offices temporarily closed due to reasons related to the contractees.

Note 2: Services in areas where contracted post offices have been closed are as follows.

| Number of instances where services are provided by personnel dispatched to the location | Number of instances where services are provided by 2 mobile post offices | | | |
|---|--|--|--|--|
| 47 | 3 | | | |

Of the mobile post offices, one has been dispatched to the disaster regions and therefore its service has been temporarily suspended.

Note 3: Post offices out of service are as follows.

| | Closed due to the Great East Japan Earthquake | Closed for reasons other than the Great East Japan Earthquake | Total |
|-------------------------------|--|--|-------|
| Directly managed post offices | 49 | 14 | 63 |
| Contracted post offices | 20 | 212 | 232 |

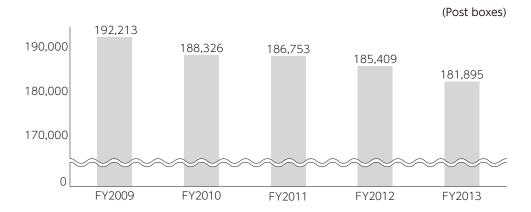
[&]quot;Post offices out of service" are post offices for which customers have been informed of a temporary closure and postal counter operations have been ceased.

Principal Subsidiaries

(As of March 31, 2013)

| Affiliation | Company name | Location | Paid-in capital (millions) | Line of business | Date of establishment | Japan Post ownership | Ownership of voting shares |
|--------------|---|----------------------|----------------------------------|--|-----------------------|-------------------------|----------------------------|
| | Japan Post Network Trading Service Co., Ltd. | Koto-ku, Tokyo | ¥100 | Merchandise business, contacting business for merchandise operations | September 11, 2007 | 100.0% | 100.0% |
| S | Japan Post Building Management Co., Ltd. | Chiyoda-ku, Tokyo | ¥150 | Property management for commercial buildings | April 1, 2011 | 100.0% | 100.0% |
| Subsidiaries | JP Logi Service Co., Ltd. | Osaka-shi, Osaka | ¥34 | Preparation and posting of postal items, parcels and mail items | October 15, 1968 | 67.6% | 67.6% |
| | JP Biz Mail Co., Ltd. | Adachi-ku, Tokyo | ¥100 | Contracted shipment of postal items | February 1, 2006 | 51.0% | 58.5% |
| Consolidated | JP Media Direct Co., Ltd. | Minato-ku, Tokyo | ¥300 | Planning, development and sales of direct media and contracted shipment of merchandise | February 29, 2008 | 51.0% | 51.0% |
| | Japan Post Transport Co., Ltd. | Minato-ku, Tokyo | ¥18,250 | Truck cargo transportation | November 30, 2007 | 100.0% | 100.0% |
| | Japan Post Sankyu Global Logistics Co., Ltd. | Chuo-ku, Tokyo | ¥300 | International air freight forwarding | July 1, 2008 | 60.0% | 60.0% |

10 Number of Post Boxes



11 Outsourcing

Japan Post outsources some of its business activities as prescribed by law.

■ Outsourcing of Transport of Postal Materials or others

The following table shows the status for the outsourcing of the collection, transport and delivery operations to transport companies and other parties as prescribed in the Law for Outsourcing Postal Material Transport (1949 Law No. 284).

(Millions of yen)

| Category | FY2011 | FY2012 | FY2013 |
|---|---------|---------|---------|
| Collection, delivery and transport outsourcing expenses | 206,604 | 198,258 | 172,044 |

Note: Collection, delivery and transport expenses include expenses paid for the outsourcing of the collection, transport and delivery of postal materials, etc., to transport companies, etc. In addition, these expenses include miscellaneous expenses for the outsourcing of the collection, transport and delivery of postal materials, etc., such as the cost of renting the collection and delivery worksite, expressway tolls and other items.

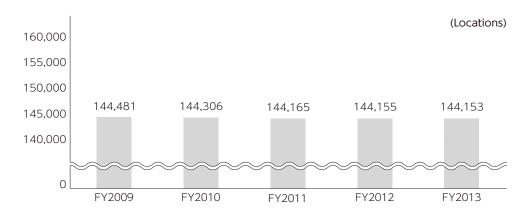
■ Outsourcing of Sale of Postage Stamps or others

The following table shows the status of outsourcing of the sale of postage stamps, etc., as prescribed in the Law Concerning Locations for the Sale of Postage Stamps (1949 Law No. 91).

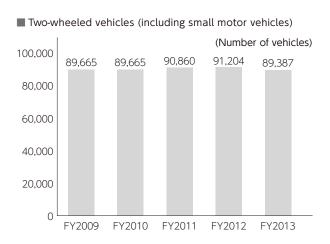
(Millions of yen)

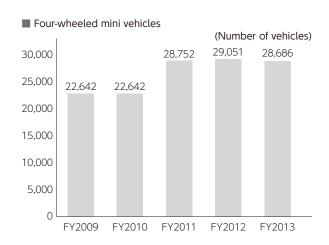
| Category | FY2011 | FY2012 | FY2013 |
|---|--------|--------|--------|
| Fees paid to locations selling postage stamps | 20,317 | 19,655 | 18,960 |

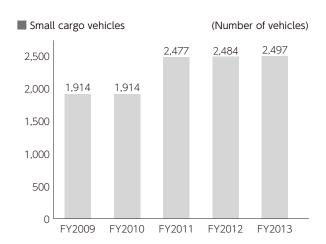
12 Number of Locations Selling Postage Stamps and Documentary Stamps



Number of Postal Service Vehicles Owned







3. Outline of Japan Post Bank Co., Ltd.

1

Company Outline

Company name (in Japanese): Kabushiki Kaisha Yucho Ginko Company name: JAPAN POST BANK Co., Ltd.

Head office location: 3-2, Kasumigaseki 1-chome, Chiyoda-ku, Tokyo 100-8798, Japan

Telephone: 03-3504-4411 (Japan Post Group main number)

Paid-in capital: ¥3,500 billion

Date of establishment: September 1, 2006

(On October 1, 2007, the name was changed from Yucho Co., Ltd. to Japan Post Bank Co., Ltd.)

Line of business: Banking Financial institution code number: 9900

2

Management Philosophy

Management Philosophy

Japan Post Bank is dedicated to serving as "the most accessible and trustworthy Bank in Japan," with operations that are guided by the needs and wishes of our customers.

Trustworthy: We will comply with laws regulations and other standards of behavior in order to earn the trust of markets, shareholders and

employees and consistently serve as a responsible corporate citizen.

Innovation: We will constantly use innovative ideas to improve our management and business activities in response to input from customers

and changes in market conditions.

Efficiency: We will pursue improvements in speed and efficiency in order to be a source of products and services that match our

customers' requirements.

Expertise: We will work continually on upgrading expertise in specialized fields with the aim of meeting the high expectations of our

customers.

3

Information on Shares

1. Number of Shares

| Total shares issued | 150,000,000 |
|---------------------|-------------|
| | |

2. Shareholder

| | Condition of holdings | | |
|-------------------------------|-----------------------|----------------------------|--|
| Japan Post Holdings Co., Ltd. | Shares owned | Percentage of total issued | |
| | 150,000,000 | 100% | |



Number of Employees

12,922* (as of March 31, 2013)

^{*} The number of employees excludes employees assigned to other companies by the Bank but includes employees assigned to the Bank by other companies. The figures do not include short-term contract and part-time employees.



List of Directors, Executive Officers and Management Committees

(As of July 1, 2013)

1. Board of Directors

| Representative Executive Officer (President & CEO) | Yoshiyuki Izawa (Concurrently holds the position of Director of Japan Post Holdings Co., Ltd.) |
|--|---|
| Representative Executive Vice President | Tomohiro Yonezawa |
| Executive Vice President | Susumu Tanaka (Concurrently holds the position of Managing Executive Officer of Japan Post Holdings Co., Ltd.) |
| Outside Director | Fumio Masada (Formerly held the position of Executive Vice President of Nippon Life Insurance Company) |
| Outside Director | Atsushi Kinebuchi (Formerly held the position of Executive Vice President of Nomura Asset Management Co., Ltd.) |
| Outside Director | Tomoyoshi Arita (Attorney-at-Law) |
| Outside Director | Taizo Nishimuro (Concurrently holds the position of Representative Executive Officer and President & CEO of Japan Post Holdings Co., Ltd.) |

2. Executive Officers (Excludes persons with concurrent posts in the above 1. Board of Directors)

| Executive Vice President | Tomohisa Mase | Executive Officer | Yoko Makino |
|---|--------------------|---|--|
| Senior Managing Executive Officer | Shuichi Ikeda | Executive Officer | Kunihiko Amaha |
| Senior Managing Executive Officer | Masahiro Murashima | Executive Officer | Masato Wakai |
| Senior Managing Executive Officer | Hiroshi Yamada | Executive Officer | Masaya Aida |
| Managing Executive Officer | Riki Mukai | Executive Officer | Katsumi Amano |
| Managing Executive Officer | Satoshi Hoshino | Executive Officer | Yoichi Uno |
| (Concurrently holds the position of Managing Ex | · | Executive Officer | Harumi Yano |
| Managing Executive Officer | Hiroichi Shishimi | Executive Officer | Yasuyuki Hori |
| Managing Executive Officer | Chiharu Komachi | Executive Officer | Norio Wakasa |
| | | Executive Officer | Masahiro Nishimori |
| | | Executive Officer | Makoto Shinmura |
| | | Executive Officer | Suzunori Hayashi |
| | | Executive Officer (Concurrently holds the position of Executive Of | Makoto Fukumoto fficer of Japan Post Co., Ltd.) |

5. Compensation Committee

3. Nomination Committee

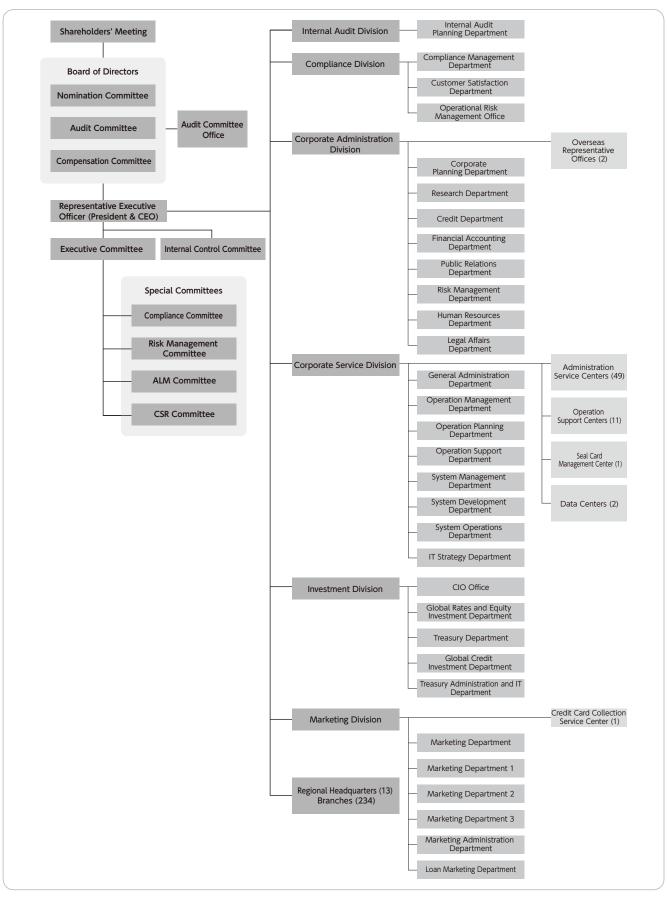
| Chairman | Taizo Nishimuro | Chairman | Taizo Nishimuro |
|----------|-------------------|----------|-------------------|
| Member | Yoshiyuki Izawa | Member | Yoshiyuki Izawa |
| Member | Tomohiro Yonezawa | Member | Tomohiro Yonezawa |
| Member | Fumio Masada | Member | Fumio Masada |
| Member | Atsushi Kinebuchi | Member | Atsushi Kinebuchi |
| | | | |

4. Audit Committee

Tomoyoshi Arita Chairman Member Fumio Masada Member Atsushi Kinebuchi

Organization Chart







Principal Business Locations

Head Office and 234 Branches

(As of March 31, 2013)

| Name of branch | Location | Telephone number |
|------------------|--|------------------|
| Sapporo Branch | 4-3, Kita Nijo Nishi, Chuo-ku, Sapporo, Hokkaido 060-0002 | 011-214-4300 |
| Sendai Branch | 3-3, Ichibancho 1-chome, Aoba-ku, Sendai, Miyagi 980-8711 | 022-267-8275 |
| Saitama Branch | 1-12, Bessho 7-chome, Minami-ku, Saitama, Saitama 336-8799 | 048-864-7317 |
| Central Branch | 7-2, Marunouchi 2-chome, Chiyoda-ku, Tokyo 100-8996 | 03-3284-9618 |
| Nagano Branch | 1085-4, Minami Agata-machi, Nagano, Nagano 380-8799 | 026-226-2550 |
| Kanazawa Branch | 1-1, Sanja-machi, Kanazawa, Ishikawa 920-8799 | 076-224-3844 |
| Nagoya Branch | 1-10, Osu 3-chome, Naka-ku, Nagoya, Aichi 460-8799 | 052-261-6728 |
| Osaka Branch | Osaka Ekimae 1st Building 2F, 3-1, Umeda 1-chome, Kita-ku, Osaka, Osaka 530-0001 | 06-6347-8112 |
| Hiroshima Branch | 6-36, Moto-machi, Naka-ku, Hiroshima, Hiroshima 730-0011 | 082-222-1315 |
| Matsuyama Branch | 5-2, Sanban-cho 3-chome, Matsuyama, Ehime 790-8799 | 089-941-0820 |
| Kumamoto Branch | 1-1, Joto-machi, Chuo-ku, Kumamoto, Kumamoto 860-0846 | 096-328-5163 |
| Naha Branch | 1-1, Kumoji 1-chome, Naha, Okinawa 900-0015 | 098-867-8802 |

Note 1: From May 7, 2013, the Osaka Branch moved to the following location. 2-4, Umeda 3-chome, Kita-ku, Osaka, Osaka



Japan Post Bank Offices by Prefecture

(As of March 31, 2013) (Branches/Post offices)

| Head Office/Princip | Head Office/Principal | Sub-branches | Japan Post Bank agents | | |
|---------------------|-----------------------|--------------|------------------------|-------------------------|-------|
| Prefecture | prefectural offices | Sub-branches | Post offices | Contracted post offices | Total |
| Hokkaido | 1 | 4 | 1,210 | 280 | 1,495 |
| Aomori | 0 | 2 | 265 | 94 | 361 |
| Iwate | 0 | 1 | 307 | 117 | 425 |
| Miyagi | 1 | 1 | 360 | 86 | 448 |
| Akita | 0 | 1 | 273 | 126 | 400 |
| Yamagata | 0 | 1 | 288 | 105 | 394 |
| Fukushima | 0 | 3 | 430 | 113 | 546 |
| Ibaraki | 0 | 3 | 463 | 54 | 520 |
| Tochigi | 0 | 2 | 309 | 45 | 356 |
| Gunma | 0 | 3 | 299 | 38 | 340 |
| Saitama | 1 | 16 | 606 | 18 | 641 |
| Chiba | 0 | 13 | 675 | 34 | 722 |
| Kanagawa | 0 | 31 | 719 | 12 | 762 |
| Yamanashi | 0 | 1 | 200 | 59 | 260 |
| Tokyo | 1 | 40 | 1,451 | 6 | 1,498 |
| Niigata | 0 | 3 | 534 | 138 | 675 |
| Nagano | 1 | 2 | 441 | 195 | 639 |
| Toyama | 0 | 2 | 210 | 75 | 287 |
| Ishikawa | 1 | 0 | 252 | 70 | 323 |
| Fukui | 0 | 1 | 209 | 31 | 241 |
| Gifu | 0 | 2 | 353 | 82 | 437 |
| Shizuoka | 0 | 5 | 478 | 83 | 566 |
| Aichi | 1 | 13 | 822 | 75 | 911 |
| Mie | 0 | 2 | 370 | 84 | 456 |
| Shiga | 0 | 1 | 228 | 30 | 259 |
| Kyoto | 0 | 4 | 437 | 33 | 474 |
| Osaka | 1 | 23 | 1,062 | 30 | 1,116 |
| Hyogo | 0 | 12 | 828 | 119 | 959 |
| Nara | 0 | 2 | 239 | 80 | 321 |

| | Head Office/Principal Sub branches | | Japan Post Bank agents | | |
|------------|------------------------------------|--------------|------------------------|-------------------------|--------|
| Prefecture | prefectural offices | Sub-branches | Post offices | Contracted post offices | Total |
| Wakayama | 0 | 1 | 262 | 54 | 317 |
| Tottori | 0 | 1 | 146 | 95 | 242 |
| Shimane | 0 | 1 | 256 | 119 | 376 |
| Okayama | 0 | 2 | 416 | 105 | 523 |
| Hiroshima | 1 | 3 | 579 | 117 | 700 |
| Yamaguchi | 0 | 3 | 352 | 59 | 414 |
| Tokushima | 0 | 1 | 202 | 30 | 233 |
| Kagawa | 0 | 2 | 187 | 26 | 215 |
| Ehime | 1 | 1 | 314 | 76 | 392 |
| Kochi | 0 | 1 | 228 | 88 | 317 |
| Fukuoka | 0 | 4 | 711 | 94 | 809 |
| Saga | 0 | 1 | 165 | 38 | 204 |
| Nagasaki | 0 | 2 | 308 | 137 | 447 |
| Kumamoto | 1 | 1 | 389 | 177 | 568 |
| Oita | 0 | 2 | 306 | 92 | 400 |
| Miyazaki | 0 | 1 | 195 | 112 | 308 |
| Kagoshima | 0 | 1 | 437 | 279 | 717 |
| Okinawa | 1 | 0 | 180 | 20 | 201 |
| Total | 12 | 222 | 19,951 | 4,030 | 24,215 |

Number of ATMs by Prefecture

(As of March 31, 2013)

| Prefecture | Number of ATMs |
|------------|----------------|
| Hokkaido | 1,683 |
| Aomori | 317 |
| Iwate | 345 |
| Miyagi | 507 |
| Akita | 314 |
| Yamagata | 322 |
| Fukushima | 500 |
| Ibaraki | 577 |
| Tochigi | 369 |
| Gunma | 355 |
| Saitama | 949 |
| Chiba | 963 |
| Kanagawa | 1,178 |
| Yamanashi | 223 |
| Tokyo | 2,545 |
| Niigata | 644 |

| Prefecture | Number of ATMs |
|------------|----------------|
| Nagano | 536 |
| Toyama | 251 |
| Ishikawa | 322 |
| Fukui | 243 |
| Gifu | 415 |
| Shizuoka | 584 |
| Aichi | 1,145 |
| Mie | 425 |
| Shiga | 291 |
| Kyoto | 585 |
| Osaka | 1,587 |
| Hyogo | 1,134 |
| Nara | 296 |
| Wakayama | 297 |
| Tottori | 165 |
| Shimane | 290 |

| | (As of March 31, 2013) |
|------------|------------------------|
| Prefecture | Number of ATMs |
| Okayama | 512 |
| Hiroshima | 783 |
| Yamaguchi | 437 |
| Tokushima | 234 |
| Kagawa | 246 |
| Ehime | 406 |
| Kochi | 274 |
| Fukuoka | 1,012 |
| Saga | 215 |
| Nagasaki | 377 |
| Kumamoto | 471 |
| Oita | 355 |
| Miyazaki | 233 |
| Kagoshima | 500 |
| Okinawa | 257 |
| Total | 26,669 |
| | |

Outline of Affiliated Companies

(As of March 31, 2013)

| Company name | Location | Paid-in capital (Millions of yen) | Line of business | Date of establishment | Japan Post Bank ownership | Ownership of voting shares |
|-------------------------------------|--------------------|--------------------------------------|---|-----------------------|------------------------------|----------------------------|
| SDP Center Co., Ltd. | Chuo-ku, Tokyo | 2,000 | Bank agency operations | May 28, 1980 | 45.0% | 45.0% |
| ATM Japan Business Service, Ltd. | Shinjuku-ku, Tokyo | 100 | ATM cash loading and collection as well as ATM management | August 30, 2012 | 35.0% | 35.0% |

Note 1: The number of post offices refers to the number of sales offices and branches handling bank agency services (including sub-offices).

2: The number of contracted post offices refers to the number of sales offices or branches commissioned to handle bank agency services by Japan Post Co., Ltd. on behalf of Japan Post Bank Co., Ltd.

3. The number of mobile post offices in Aichi and Tokushima Prefectures is not included in the above totals.

4. Outline of Japan Post Insurance Co., Ltd.



Company Outline

Company name (in Japanese) : Kabushiki Kaisha Kanpo Seimei Hoken Company name: JAPAN POST INSURANCE Co., Ltd.

Head office location: 3-2, Kasumigaseki 1-chome, Chiyoda-ku, Tokyo 100-8798, Japan

Telephone: 03-3504-4411 (Japan Post Group main number)

Paid-in capital: ¥500 billion

Date of establishment: September 1, 2006

(The name of the company was changed from Kanpo Co., Ltd. to Japan Post Insurance Co., Ltd., on October 1, 2007.)

Line of business: Life insurance



Management Philosophy

Management Philosophy

Moving forward with our customers while serving as "Japan's most familiar and trusted insurance company"

To translate this philosophy into specific activities, Japan Post Insurance makes the following promises to stakeholders.

Our promise to customers

We value every contact with customers. We will offer products and services that are easy to understand and use. We will supply accurate information so that customers can use these products and services with confidence.

Our promise to shareholders

We will aim to continuously enhance corporate value to fulfill our obligation to shareholders. We will use sound management systems backed by a suitable risk management framework. We will maintain strong lines of communication with shareholders and other investors.

Our promise to society

We will make compliance one of the most important elements of our business activities. We will actively contribute to public health. We will operate in a manner that is kind to people and eco-friendly.

Our promise to business partners

We will build mutually beneficial relationships based on close cooperation and extensive support. We will supply services and improve the quality of those services by working closely with our business partners. We will increase the value of our brand as a member of the Japan Post Group.

Our promise to employees

We will provide employees with a pleasant and rewarding workplace. We will respect each employee and provide equal opportunities to everyone. We will provide many forms of assistance for employees to upgrade their skills.



Information on Shares

1. Number of Shares

| Total shares issued 20,000,000 |
|--------------------------------|
|--------------------------------|

2. Shareholder

| | Condition of holdings | | | |
|-------------------------------|-----------------------|----------------------------|--|--|
| Japan Post Holdings Co., Ltd. | Shares owned | Percentage of total issued | | |
| | 20,000,000 | 100% | | |



Number of Employees

6,789* (as of March 31, 2013)

* The number of employees excludes employees assigned to other companies by Japan Post Insurance Co., Ltd. but includes employees assigned to Japan Post Insurance Co., Ltd. by other companies. The figures do not include short-term contract and part-time employees.



List of Directors, Executive Officers and Management Committees

1. Directors (As of July 1, 2013)

2. Executive Officers (Excludes persons holding concurrent posts in addition to the above. 1. Directors)

Deputy President Executive Officer Shoji Awakura **Executive Officer** Masanori Sato Senior Managing Executive Officer Kiyoshi Ido **Executive Officer** Tomoaki Nara **Executive Officer** Yoshihiko Ido Senior Managing Executive Officer Akira Anzai **Executive Officer** Managing Executive Officer Yoshifumi Ikeda Shinji Ando Managing Executive Officer Kazuhide Kinugawa **Executive Officer** Hiroyuki Kutomi Managing Executive Officer Masaaki Horigane **Executive Officer** Masayuki Tokushige **Executive Officer** Managing Executive Officer Kiyotaka Fujimoto Nobuyasu Kato Managing Executive Officer Yoshito Horiie **Executive Officer** Yasutaka Nishikawa Managing Executive Officer Masahiko Sugimori **Executive Officer** Osamu Kubo

Managing Executive Officer Mitsuhiko Uehira

Managing Executive Officer Tetsuya Senda

(Concurrently holds the position of Managing Executive Officer of Japan Post Holdings Co., Ltd.)

3. Nomination Committee

Chairman Taizo Nishimuro
Member Masami Ishii
Member Toshihisa Minakata
Member Masaharu Hino
Member Hiroshi Koshida

4. Audit Committee

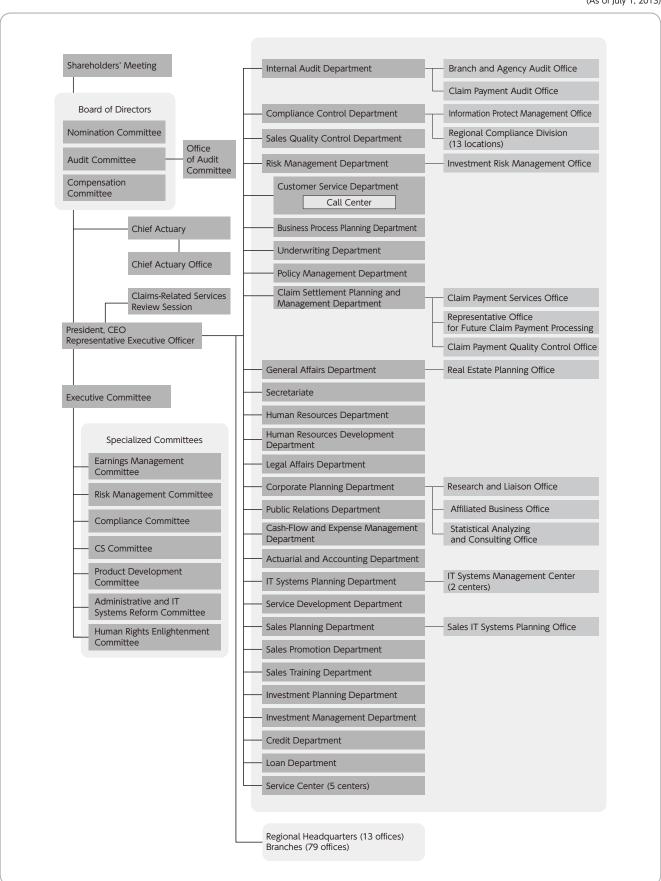
Chairman Masaharu Hino Member Hiroshi Koshida Member Toshiaki Katsushima

5. Compensation Committee

Chairman Taizo Nishimuro
Member Masami Ishii
Member Toshihisa Minakata
Member Hiroshi Koshida
Member Toshiaki Katsushima

Organization Chart

(As of July 1, 2013)



Principal Branches

(As of July 1, 2013)

| Name of branch | Location | Telephone number |
|----------------|---|------------------|
| Sapporo | 2-1, Odori Higashi, Chuo-ku, Sapporo, Hokkaido 060-0041 | 011-221-6375 |
| Sendai | 1-1-34, Ichibancho, Aoba-ku, Sendai, Miyagi 980-8797 | 022-267-7851 |
| Saitama | 3-1, Shintoshin, Chuo-ku, Saitama, Saitama 330-9797 | 048-600-2073 |
| Yokohama | 5-3, Nihon Odori, Naka-ku, Yokohama, Kanagawa 231-8799 | 045-212-3967 |
| Tokyo | 17-1, Toranomon 3-chome, Minato-ku, Tokyo 105-0001 | 03-6402-6515 |
| Nagano | 801, Kurita, Nagano, Nagano 380-8797 | 026-231-2348 |
| Kanazawa | 1-1, Owari-cho 1-chome, Kanazawa, Ishikawa 920-8797 | 076-220-3177 |
| Nagoya | 2-5, Marunouchi 3-chome, Naka-ku, Nagoya, Aichi 469-8797 | 052-963-6357 |
| Osaka | 3-9, Kitahama Higashi, Chuo-ku, Osaka, Osaka 530-8797 | 06-6944-5516 |
| Hiroshima | 19-8, Higashi Hakushima-cho, Naka-ku, Hiroshima, Hiroshima 730-8797 | 082-224-5165 |
| Matsuyama | 8-5, Miyata-machi, Matsuyama, Ehime 790-8797 | 089-936-5274 |
| Kumamoto | 1-1, Joto-machi, Chuo-ku, Kumamoto, Kumamoto 860-8797 | 096-328-5419 |
| Naha | 3-3-8, Tsubogawa, Naha, Okinawa 900-8799 | 098-833-5518 |

In addition to the above, there are 66 other branches.

Outline of Subsidiary

(As of March 31, 2013)

| Company name | Location | Paid-in capital (Millions of yen) | Line of business | Date of establishment | Japan Post Insurance Ownership | Ownership of voting shares |
|---|-------------------|--------------------------------------|---|-----------------------|--------------------------------------|----------------------------|
| Japan Post Insurance System Solutions Co., Ltd. | Shibuya-ku, Tokyo | 60 | Commissioned design, development, maintenance and operations of information systems | March 8, 1985 | 100.0% | 100.0% |